





#### **BY-LAW**

NO. 2023 - 036

## Being a By-law to Adopt the Estimates of all Sums Required During the Year 2023

**Whereas** Section 290 of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality; now therefore be it

**Resolved** that the Council of The Corporation of the Municipality of Kincardine **Enacts** as follows:

- 1. That the estimates, attached hereto as Schedule 'A', the 2023 Operating Budget Summary and Schedule 'B', the 2023 Capital Budget Summary, and forming part of this By-law, be adopted as the budget for the year 2023.
- 2. That By-law shall come into full force and effect upon its final passage.
- 3. That By-law may be cited as the "2023 Budget By-law".

Read a First and Second Time this 13th day of March, 2023.

Read a Third Time and Finally Passed this 13th day of March, 2023.



	Operating Budg			
	2022	2023	Variance	% Variance
	Total	<b>Total Budget</b>	2023 to 2022	2023 to 2022
	Budget			
Revenue				
Corporate Services				
Taxation	20,381,882	21,976,875	1,594,993	8%
Treasury	2,956,250	2,980,500	24,250	1%
HR	12,000	4,000	(8,000)	(67%)
Legislative Services	473,777	319,039	(154,738)	(33%)
Total Corporate Services	23,823,909	25,280,414	1,456,505	6%
Strategic Initiatives				
Tourism	46,950	48,950	2,000	4%
Economic Development	130,575	113,950	(16,625)	(13%)
Physician Recruitment	187,000	212,200	25,200	13%
Total Strategic Initiatives	364,525	375,100	10,575	3%
Infrastructure & Development				
Development Services	678,671	738,010	59,339	9%
Environmental Services	7,127,324	7,630,281	502,957	7%
Operations	305,100	438,400	133,300	44%
Total Infrastructure & Development	8,111,095	8,806,691	695,596	9%
Community Services				
Parks & Facilities	1,157,444	1,102,493	(54,951)	(5%)
Community & Recreation Programs	860,084	1,059,824	199,740	23%
Fire Department	227,519	191,393	(36,126)	(16%)
<b>Total Community Services</b>	2,245,047	2,353,710	108,663	5%
Total Revenue	34,544,576	36,815,915	2,271,339	7%
Expenses				
Council and CAO				
Council	357,450	402,065	44,615	(12%)
CAO	325,982	370,475	44,493	(14%)
Total Council and CAO	683,432	772,540	89,108	(13%)
Corporate Services				
Treasury	6,328,447	6,953,400	624,953	(10%)
HR	331,151	302,969	-28,182	9%
Legislative Services	3,390,551	3,250,974	-139,577	4%
Total Corporate Services	10,050,149	10,507,343	457,194	(5%)
Strategic Initiatives				
Strategic Initiatives		162,386	162,386	
Arts, Culture & Heritage	9,300	5,800	-3,500	38%
Tourism	329,727	296,979	-32,748	10%
Economic Development	608,069		-190,729	31%
Physician Recruitment	305,595	359,971	54,376	(18%)
Total Strategic Initiatives	1,252,691		·	1%
Infrastructure & Development				
Development Services	1,363,008	1,452,497	89,489	(7%)
Environmental Services	7,761,258		494,717	(6%)
Operations	5,886,444		710,938	

2023 Operating Budget Summary						
Schedule A of By-Law No. 2023-036						
	2022 2023 Variance % Variance					
	Total	<b>Total Budget</b>	2023 to 2022	2023 to 2022		
	Budget					
Total Infrastructure & Development	15,010,710	16,305,854	1,295,144	(9%)		
Community Services						
Parks & Facilities	4,340,480	4,418,728	78,248	(2%)		
Community & Recreation Programs	1,786,884	2,036,637	249,753	(14%)		
Fire Department	1,420,230	1,532,337	112,107	(8%)		
Total Community Services	7,547,594	7,987,702	440,108	(6%)		
Total Expenses	34,544,576	36,815,915	2,271,339	(7%)		
Surplus/(Deficit)						

2023 Capital Budget Summary				
Schedule B o	of By-Law No. 2023-036		- " -	
Samuel Complete	Carryforward	2023	Funding Source	
orporate Services Treasury				
A Treasury				
9028 Payroll Software system		50.000	FROM Reserve-Capital	
Total A Treasury	0	50,000	THOM Reserve cupital	
B Information Technology		30,000		
9012 MAC Printer		7.000	FROM Equipment Replacement IT RF49	
9023 Server Upgrades for GIS/CW - ESRI			FROM Equipment Replacement IT RF49	
9538 Replacement for Water Office Printer			FROM Sewer RF67	
		3,500	FROM KWTP Water RF68	
Total B Information Technology	0	39,000		
Total Treasury		89,000		
Total Corporate Services		89,000		
rategic Initiatives				
Tourism				
F Tourism				
9662 Christmas Light Replacement		25,000	FROM Lifecycle RF82	
Total F Tourism	0	25,000		
Total Tourism		25,000		
Economic Development				
X Economic Development				
9032 Website Redevelopment			FROM Equipment Replacement General Gov	
		,	FROM Equipment Replacement IT RF49	
			FROM Lifecycle RF82	
Total X Economic Development	0	40,000		
Total Economic Development		40,000		
Total Strategic Initiatives		65,000		
frastructure & Development				
Environmental Services				
G Water				
9502 K WATER INTERNAL/DONATED			FROM KWTP Water RF68	
9508 Pneumatic Valves KWTP		1	FROM KWTP Water RF68	
9509 Teflon Boards/Injector Replacement			FROM KWTP Water RF68	
9510 Underwood Chlorine Pump Replacement		-	FROM KWTP Water RF68	
9511 K-WATER METER			FROM KWTP Water RF68	
9512 Contingency Valve Replacement Program			FROM KWTP Water RF68	
9514 New Roofing High Lift Buildings KWTP			FROM KWTP Water RF68	
9515 HYDRANT			FROM KWTP Water RF68	
9519 Andrew Malcolm Watermain Replacement	110,000	30,000	FROM KWTP Water RF68	
9525 KWTP UV DISINFECTION(19/18)	110,000	25.000	FROM KWTP Water RF68	
9526 Tiverton Water Tower Maintenance			FROM KWTP Water RF68	
9532 Kincardine Water Tower Aeration			FROM KWTP Water RF68	
9534 Water Meter Replacement Program and Software Upgrades		700,000	FROM KWTP Water RF68	
0542 Death Well Chineles / Invested - / Chanl / Ferrain -		25 000	EDOM KANTO WATER DECO	
9543 Dent Well Shingles/Insulate/Steel/Fencing			FROM KWTP Water RF68	
9548 Scott's Point Tile Bed and Drainage	110,000		FROM KWTP Water RF68	
Total G Water	110,000	1,050,500		
H Wastewater		4 002 000	Dobt Financing	
9464 Queen St Sewermain Replacement			Debt Financing FROM KWTP Water RF68	
046E Durham St Dumn Station Ungrades 2022	64.053		FROM Sewer RF67	
9465 Durham St Pump Station Upgrades 2022 9469 Park Street Pump Station and Forcemain Upgrades	70,000		FROM Sewer RF67	
9470 Genset for Kincardine Effluent Station 2022	70,000		FROM Sewer RF67	
9470 Genset for kincardine Efficient Station 2022  9472 Mount Forest Ave Servicing		-	Contribution from Developers	
JT/2 INIDUITED AVE JETVICHIE	10,000		FROM Sewer RF67	
	5,000		FROM KWTP Water RF68	
	24,217		FROM Lifecycle RF82	
9473 Kincardine Ave Servicing	137,680		Contribution from Developers	
9474 Huron Terrace Forcemain Replacement	120,000	2,000,000	Debt Financing	
9475 Sewer Flushing Repairs and Contingency	120,000	20 000	FROM Sewer RF67	
9476 BEC Repairs			FROM Sewer RF67	
9477 Kincardine Ave. Lift Station			FROM Sewer RF67	
9479 King St. Tiverton Lift Station			FROM Sewer RF67	
9480 Huron Terrace Pump Station Upgrades	443,790	25,000	FROM Sewer RF67	
9484 KWWTP Aeration Upgrades	507,144		FROM Sewer RF67	
9485 SCADA Connaught Park	507,144	16 500	FROM Sewer RF67	
9486 Replacement of Air Relief Valves			FROM Sewer RF67	
9487 WASTEWATER - INTERNAL/DONATED			FROM Sewer RF67	
9489 Roof Replacement			FROM Sewer RF67	
Total H Wastewater	1,381,884	12,946,000	THOM SEWEL IN U/	
L Waste Management	1,301,004	12,340,000		
9557 KWMC - Construction of Cell #2 (B/C)		300 000	FROM Equipment Replacement Kinc Landfill	
3337 INVVIVIO - CONSTITUCTION OF CENTRAL (D/C)			FROM Lifecycle RF82	
Total L Waste Management	0	400,000	I NOIVI LITECYCIC IN 02	

2023 Capital Budget Summary Schedule B of By-Law No. 2023-036				
Schedule B of L	Carryforward	2023	Funding Source	
Y Stormwater	Carry ror war a	2023	Tanang source	
9412 Storm Flushing Program Repairs/Contingency		20,000	FROM Lifecycle RF82	
9413 Storm Lakefront Inlets		45,000	FROM Lifecycle RF82	
9414 MD 21 New Road Crossing		120,000	FROM Lifecycle RF82	
9415 MD MacDonald Road Crossing Improvements		120,000	FROM Lifecycle RF82	
9416 Birchwood Ave Storm Easement and Trail Connection		40,000	FROM Lifecycle RF82	
Total Y Stormwater	0	345,000		
Total Environmental Services	1,491,884	14,741,500		
Operations				
l Roads				
9130 Concession 2 and BR 23 Improvements	74,362		FROM Lifecycle RF82	
9136 Mahood Johnston - Urbanization from Bruce Ave to FH		55,000	Provincial Grants	
9138 Bruce Road 15 - Inverhuron Servicing Parent	156,597		Contribution from Developers	
	87,806		FROM Sewer RF67	
	78,204		FROM KWTP Water RF68	
	65,396		FROM Lifecycle RF82	
9147 Tiverton Public Works Shed repairs	33,000		FROM Lifecycle RF82	
9148 Rural Paving- Con 11 - S/R 20 - Boundary Rd	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	875,000	Provincial Grants	
9150 Highway 21 & Russell Street Intersection			Contribution from Developers	
9165 Durham St/Lambton St/Saugeen St Parent	52,575	_,0_0,000	FROM Sewer RF67	
aa oy aaniaton oy oaageen oer arent	80,409		FROM KWTP Water RF68	
	176,281		FROM Lifecycle RF82	
Total I Roads	804,630	1,955,000	THOM ENCOYOR IN 02	
	804,030	1,955,000		
J Bridges, Culverts, Storm 9110 Brown's Hill Bridge 2121	44,474	20.241	FROM DCs-Roads & Related RF80	
	44,474			
9114 Various Culvert Repair			Provincial Grants	
9167 Guard Rail Replacement	44.474	and the second of the second	FROM Reserve-Capital	
Total J Bridges, Culverts, Storm	44,474	389,241		
K Fleet				
9249 OPS Under Ground Tank Replacement- Kincardine Shop		50,000	FROM Lifecycle RF82	
9273 Tractor Replacement 3492	458,788		FROM Lifecycle RF82	
9274 Single Axel Plow/Sander 3416	314,229		FROM Lifecycle RF82	
9279 OPS - Replacement Sweeper 3420		400,000	FROM Lifecycle RF82	
9280 OPS - Replacement One Ton Dump Truck 5561		80,000	FROM Lifecycle RF82	
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood)		60,000	FROM Lifecycle RF82	
9282 OPS- Replacement Riding Mower Cemetery 5558		7,000	T-Sale of Goods & Services	
		13,000	FROM Lifecycle RF82	
9283 OPS Replacement Single Axel Plow/Sander 3419		325,000	FROM Community Benefits RF75	
		50,000	FROM DCs-Public Works & Fleet RF80	
9284 CS- Replacement 1144 Facilities Van		65,000	FROM Lifecycle RF82	
9285 DS - New CBO/Inspector Vehicle		60,000	FROM Building Permits RF73	
9286 OPS- Replacement Trackless Flail Mower		12,000	FROM Lifecycle RF82	
9287 OPS-Replacement Trackless Ribbon Blower		24,000	FROM Lifecycle RF82	
9288 OPS-Replacement Trackless Angle Sweeper		10,000	FROM Lifecycle RF82	
9289 Water Tank (for tandem truck)			FROM Lifecycle RF82	
9290 DS- New Inspector Vehicle		·	FROM Building Permits RF73	
9490 Utility Trailer for Wastewater			FROM Sewer RF67	
9497 3/4 Ton Sewer Van 4399 Replacement		0.0000 00000000	T-Sale of Goods & Services	
-,			FROM Sewer RF67	
9507 ES- Replacement Half Ton Truck Wtr 4435			FROM KWTP Water RF68	
9650 CS - New Rotary Mower			FROM Lifecycle RF82	
9651 Landscape Trailer			FROM Lifecycle RF82	
Total K Fleet	773,017	1,417,500		
O Airport	113,011	1,717,300		
		10 000	FROM Lifecycle RF82	
9455 Mechanical Equipment Replacement				
9456 Airport Beacon			FROM Lifecycle RF82	
Total O Airport	0	35,000		
V General	200 7 12		Description in L. Commut.	
9176 Sunset Shoreline Erosion	239,049		Provincial Grant	
9539 Phase 2 Cityworks Software Implementation	49,526		FROM Lifecycle RF82	
Total V General	288,575	0		
Total Operations	1,910,696	3,796,741		
Total Infrastructure & Development	3,402,580	18,538,241		
ommunity Services				
Parks & Facilities				
N Trails				
9172 MECHANICS FOOTPATH(19)	27,021		FROM Lifecycle RF82	
9614 Red & Green 10KM Loop	80,000		Donations	
9628 Pedestrian Foot Bridges - Rehabilitation	107,010		FROM Lifecycle RF82	
Total N Trails	214,031	0		
P Parks	,,,			
9609 Playground Equipment		60 000	FROM Lifecycle RF82	
9610 25 - Park picnic tables			FROM Lifecycle RF82	
9611 Buildings Review - Multiple Facilities			FROM Reserve-Capital	

2023 Capital Budget Summary Schedule B of By-Law No. 2023-036				
Schedule B	Carryforward	2023	Funding Source	
9621 DC soccer field goal posts replacement	Carrylorward		FROM Community Benefits RF75	
9622 Connaught park - diamond 2 backstop			FROM Lifecycle RF82	
9623 Connaught park - inground sprinklers (3 ball diamonds)			FROM Lifecycle RF82	
9624 Station Beach - fence along marina		20,000	FROM Lifecycle RF82	
9625 Waterfront Review	34,996		FROM Lifecycle RF82	
9626 Station Beach - remodel, AODA upgrades		45,000	FROM Community Benefits RF75	
9629 Connaught Park Upgrades	26,000		FROM Lifecycle RF82	
9630 Huron Ridge Playground Equipment Replacement	2,000		Donations	
	53,000		FROM Community Benefits RF75	
9632 Inground Garbage Receptacles			FROM Reserve-Capital	
9635 Station Beach - boardwalk design development			FROM Community Benefits RF75	
9644 Victoria Park - new band shell design, consultation			FROM Community Benefits RF75	
9652 bike racks, various parks			FROM Lifecycle RF82	
9654 Beach access points - steps assessment			FROM Lifecycle RF82	
9655 Bruce ave. soccer fields - players benches	115 006	101111111111111111111111111111111111111	FROM Community Benefits RF75	
Total P Parks	115,996	545,000		
R Facilities		20.000	FROM Reserve Consider	
9020 MAC - key fob security system	20,000		FROM Lifecycle RES3	
9030 Medical Clinic Conversion to Natural Gas 9560 Medical Clinic - HVAC	30,000		FROM Lifecycle RF82	
	30,000		FROM Life availa RES2	
9561 Medical centre - centralized HVAC controls			FROM Life evels RF82	
9562 Medical centre - replacement chairs 9563 Medical Clinic - LED Lighting upgrade	6,000	7,000	FROM Lifecycle RF82 FROM Lifecycle RF82	
0 0 10	6,000	40.000	FROM Lifecycle RF82	
9564 Medical Centre - 1st floor repaint				
9572 Art gallery - roof replacement		Contract of the Contract of th	FROM Life and PESS	
0574 Art gallony. Koy fob cogurity system			FROM Lifecycle RF82 FROM Reserve-Capital	
9574 Art gallery - Key fob security system 9577 Upgrade D.C. Lighting to LED -Arena area	36,374	10,000	FROM Lifecycle RF82	
9578 Dehumidification - Davidson Centre	45,000		FROM Recreation-Davidson Centre RF72	
5576 Definition - Davidson Centre	10,000		FROM Lifecycle RF82	
9579 North Dehumidifer DC	10,000	80 000	FROM Reserve-Capital	
9580 Ride on Floor scrubber			FROM Lifecycle RF82	
9586 DC Roof replacement (sec2,2.1,2.2,3,10)			FROM CCBF RF71	
9587 DC Sound system replacement		223,000	THOM CCBI NI / I	
3307 De 30ana system replacement		40.000	FROM Lifecycle RF82	
9588 HVAC Replacement - Davidson Centre	55,000	40,000	FROM Recreation-Davidson Centre RF72	
9591 DC Building condition assessment	33,000	100,000	Provincial Grants	
9592 DC - Health Club flooring replacement			FROM Lifecycle RF82	
9593 DC - Furniture Replacement			FROM Lifecycle RF82	
9594 TSC - north dehumidifer			FROM CCBF RF71	
9595 TSC - LED lighting retrofit (over ice only)		60,000	FROM CCBF RF71	
9596 TSC- sound system replacement		25,000	FROM Lifecycle RF82	
		15,000	FROM CCBF RF71	
9597 Bruce Township Community Centre Kitchen Upgrades	15,000		FROM Reserve-Capital	
9598 HVAC Units - Tiverton Sports Centre	40,000	60,000	FROM Lifecycle RF82	
9599 Dehumidifier - Tiverton Sports Centre	55,000		FROM Lifecycle RF82	
9637 Kincardine Library - Carpet	28,000		FROM Lifecycle RF82	
9638 Kincardine Library - Renovations	93,129		FROM Lifecycle RF82	
9639 Tiverton Library - Ramp and Stairs		45,000	FROM Lifecycle RF82	
9641 Lighthouse repainting		175,000	FROM Lifecycle RF82	
9642 Lighthouse window replacement		10,000	FROM Lifecycle RF82	
Total R Facilities	443,503	1,367,000		
Total Parks & Facilities	773,530	1,912,000		
Fire Department				
U Fire Department				
9042 Car 3 Pickup Truck		80,000	FROM Lifecycle RF82	
9049 Rescue Truck Replacement (Tiverton Station)	425,000		FROM Lifecycle RF82	
9052 Womens Facilities Upgrade	15,000	30,000	FROM Lifecycle RF82	
9055 Fire Stations Upgrades to Natural Gas	10,000		FROM Reserve-Capital	
9056 Replacement of Pumper 12-2 Kincardine Fire Station	650,000		FROM Community Benefits RF75	
	200,000		FROM Lifecycle RF82	
9057 Traffic Pre-Emption - Highway 21		70,000	FROM Community Benefits RF75	
9062 FIRE TRAINING FACILITY(19/17)		10,000	FROM Lifecycle RF82	
Total U Fire Department	1,300,000	190,000		
Total Fire Department	1,300,000	190,000		
Total Community Services	2,073,530	2,102,000		
Total Capital Departments	5,476,110	20,794,241		

#### THE CORPORATION OF THE MUNICIPALITY OF KINCARDINE



### **BY-LAW**

NO. 2023 - 105

## Being a By-law to Amend By-law No. 2023 – 036; being a By-law Adopt the Estimates of all Sums Required During the Year 2023

**Whereas** Section 290 of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality; and

Whereas the Council of The Corporation of the Municipality of Kincardine, with passage of By-law No. 2023 - 036, adopted the estimates of all sums required during the year 2023; and

Whereas the Council of The Municipality of Kincardine deems it deems it necessary to amend the Operating and Capital Budget budget as per: 1) Resolution #05/15/23-09 Parks Master Plan increase scope from \$25,000 to \$55,000 funded 50/50 by Parks and Recreation Development Charges RF80 and Recreation RF72; 2) Resolution #05/08/23-19 Roof Projects- fund the \$1,220 overage of the High Lift buildings (9514) from Water RF68 and the \$3,170 overage of BEC roof replacement (9489) from the Sewer RF67; 3) Resolution #04/12/23-15 Fleet purchases: overages of \$24,987 funded by Lifecycle RF82 (projects 9281, 9284, 9042), \$16,658 funded from Building Permit RF73 (projects 9285, 9290) and \$8,329 funded by Water RF68 (project 9507); 4) Resolution #06/05/23-11 update the funding component of the Queen St sewer replacement project (9464) to be debt funded in the amount of \$4,556,500; and 5) Resolution #06/12/23-04 add Birchwood Public Walkway Improvements to the capital budget in the amount of \$20,000; now therefore be it

**Resolved** that the Council of The Corporation of the Municipality of Kincardine **Enacts** as follows:

- 1. That Schedule 'A' 2023 Operating Budget Summary of By-law No. 2023 036 be repealed and replaced with the Attached Schedule 'A'.
- 2. That Schedule 'B' 2023 Capital Budget Summary of By-law No. 2023 036 be repealed and replaced with the attached Schedule 'B'.
- 3. That By-law shall come into full force and effect upon its final passage.
- 4. That By-law may be cited as the "2023 Budget Amendment (1) By-law".

Read a First and Second Time this 19th day of June, 2023.

Read a Third Time and Finally Passed this 19th day of June, 2023.



2023 Operating Budget Summary Schedule A of By-law No. 2023-037, Amended by By-law No. 2023 - 105					
,	2022	2023	Variance	% Variance	
	Total Budget	Total Budget	2023 to 2022	2023 to 2022	
Revenue					
Taxation	20,381,882	21,976,875	1,594,993	8%	
Corporate Services					
Treasury	2,960,542	2,983,348	22,806	1%	
HR	12,000	4,000	(8,000)	(67%)	
Legislative Services	473,777	319,039	(154,738)	(33%)	
Total Corporate Services	3,446,319	3,306,387	(139,932)	(4%)	
Strategic Initiatives					
Tourism	46,950	48,950	2,000	4%	
Economic Development	130,575	113,950	(16,625)	(13%)	
Physician Recruitment	187,000	212,200	25,200	13%	
Total Strategic Initiatives	364,525	375,100	10,575	3%	
Infrastructure & Development					
Development Services	674,379	735,162	60,783	9%	
Environmental Services	7,127,324	7,630,281	502,957	7%	
Operations	305,100	438,400	133,300	44%	
Total Infrastructure & Development	8,106,803	8,803,843	697,040	9%	
Community Services	, ,	, ,	,		
Parks & Facilities	1,157,444	1,132,493	(24,951)	(2%)	
Community & Recreation Programs	860,084	1,059,824	199,740	23%	
Fire Department	227,519	191,393	(36,126)		
Total Community Services	2,245,047	2,383,710	138,663	6%	
Total Revenue	34,544,576	36,845,915	2,301,339	7%	
Expenses	,,		_,		
Council and CAO					
Council	357,450	402,065	44,615	(12%)	
CAO	325,982	370,475	44,493		
Total Council and CAO	683,432	772,540	89,108		
Corporate Services	111,111	7.1_/2.10		(==,,,	
Treasury	6,332,689	6,956,198	623,509	(10%)	
HR	331,151	302,969	-28,182	9%	
Legislative Services	3,390,551	3,250,974	-139,577		
Total Corporate Services	10,054,391	10,510,141	455,750		
Strategic Initiatives	10,03 1,031	10,310,111	155,750	(370)	
Strategic Initiatives		162,386	162,386	#DIV/0!	
Arts, Culture & Heritage	9,300	5,800	-3,500		
Tourism	329,727	296,979	-32,748		
Economic Development	608,069	417,340	-190,729		
Physician Recruitment	305,595	359,971	54,376		
Total Strategic Initiatives	1,252,691	1,242,476	-10,215		

Schedule A of By-law No. 20	23-037, Amended	by By-law No. 2	2023 - 105	
	2022	2023	Variance	% Variance
	Total Budget	Total Budget	2023 to 2022	2023 to 2022
Infrastructure & Development				
Development Services	1,358,766	1,449,699	90,933	(7%
Environmental Services	7,761,258	8,255,975	494,717	(6%)
Operations	5,886,444	6,597,382	710,938	(12%)
Total Infrastructure & Development	15,006,468	16,303,056	1,296,588	(9%)
Community Services				
Parks & Facilities	4,340,480	4,448,728	108,248	(2%)
Community & Recreation Programs	1,786,884	2,036,637	249,753	(14%)
Fire Department	1,420,230	1,532,337	112,107	(8%)
Total Community Services	7,547,594	8,017,702	470,108	(6%)
Total Expenses	34,544,576	36,845,915	2,301,339	(7%)
Surplus/(Deficit)				

2023 Ca	pital Budget Summ	nary	
Schedule B of By-law No. 202		•	2023 - 105
3,1,3,1,3,1,3,1,3,1,3,1,3,1,3,1,3,1,3,1	Carryforward	2023	Funding Source
Corporate Services	- carryrormanu		, unum <sub>g</sub> counce
Treasury			
A Treasury			
9028 Payroll Software system		50,000	FROM Reserve-Capital
Total A Treasury	0	50,000	
B Information Technology			
9012 MAC Printer		7.000	FROM Equipment Replacement IT RF49
9023 Server Upgrades for GIS/CW - ESRI		•	FROM Equipment Replacement IT RF49
9538 Replacement for Water Office Printer			FROM Sewer RF67
		, , , , , , , , , , , , , , , , , , , ,	FROM KWTP Water RF68
Total B Information Technology	0	39,000	THE WITH THAT IN SE
Total Treasury	•	89,000	
Total Corporate Services		89,000	
trategic Initiatives		03,000	
Tourism			
F Tourism			
9662 Christmas Light Replacement		25 000	EPOM Lifequale PE92
	0		FROM Lifecycle RF82
Total Fourism	0	25,000	
Total Tourism		25,000	
Economic Development			
X Economic Development			FDOM 5
9032 Website Redevelopment			FROM Equipment Replacement General Govt RF49
			FROM Equipment Replacement IT RF49
			FROM Lifecycle RF82
Total X Economic Development	0	40,000	
Total Economic Development		40,000	
Total Strategic Initiatives		65,000	
nfrastructure & Development			
Environmental Services			
G Water			
9502 K WATER INTERNAL/DONATED		40,000	FROM KWTP Water RF68
9508 Pneumatic Valves KWTP		27,000	FROM KWTP Water RF68
9509 Teflon Boards/Injector Replacement		12,500	FROM KWTP Water RF68
9510 Underwood Chlorine Pump Replacement		9,000	FROM KWTP Water RF68
9511 K-WATER METER		12.000	FROM KWTP Water RF68
9512 Contingency Valve Replacement Program			FROM KWTP Water RF68
9514 New Roofing High Lift Buildings KWTP		,	FROM KWTP Water RF68
9515 HYDRANT		10,000	FROM KWTP Water RF68
9516 Highland Drive & McLeod Ave Watermain Replacement	29,900		FROM KWTP Water RF68
9517 Scott's Point Well Replacement	145,812		FROM KWTP Water RF68
9518 KWTP Verbatim Replacement with SCADA	5,055		FROM Sewer RF67
	5,055		FROM KWTP Water RF68
	1,121		FROM Lifecycle RF82
9519 Andrew Malcolm Watermain Replacement	101,903	30,000	FROM KWTP Water RF68
9521 SCADA Upgrades Well Sites 2022	151		FROM KWTP Water RF68
9525 KWTP UV DISINFECTION(19/18)	110,000		FROM KWTP Water RF68
i i			
9526 Tiverton Water Tower Maintenance		25 000	FROM KWTP Water RF68
9532 Kincardine Water Tower Maintenance			FROM KWTP Water RF68
9534 Water Meter Replacement Program and Software Upgrades			FROM KWTP Water RF68
9543 Dent Well Shingles/Insulate/Steel/Fencing		25 000	FROM KWTP Water RF68
9548 Scott's Point Tile Bed and Drainage	200.007		FROM KWTP Water RF68
Total G Water	398,997	1,051,720	
H Wastewater		4 550 500	Dalla Financia a
9464 Queen St Sewermain Replacement			Debt Financing
		128,500	FROM Sewer RF67
		2,416,500	FROM KWTP Water RF68
		328,500	FROM Lifecycle RF82
9465 Durham St Pump Station Upgrades 2022	64,053		FROM Sewer RF67
9469 Park Street Pump Station and Forcemain Upgrades	70,000		FROM Sewer RF67
9470 Genset for Kincardine Effluent Station 2022	,		FROM Sewer RF67
9472 Mount Forest Ave Servicing		·	Contribution from Developers
ounce of occasions	10,000		FROM Sewer RF67
	5,000		FROM KWTP Water RF68
	24,217		FROM Lifecycle RF82
	24,21/	233,000	I NOW LITECYCIE NEOZ

	Carmifonica	2022	Funding Course
9474 Huron Terrace Forcemain Replacement	Carryforward 120,000	2023	Funding Source Debt Financing
	120,000	20,000	FROM Sewer RF67
9475 Sewer Flushing Repairs and Contingency			FROM Sewer RF67
9476 BEC Repairs			
9477 Kincardine Ave. Lift Station			FROM Sewer RF67
9479 King St. Tiverton Lift Station	440.700	25,000	FROM Sewer RF67
9480 Huron Terrace Pump Station Upgrades	443,790		FROM Sewer RF67
9484 KWWTP Aeration Upgrades	507,144		FROM Sewer RF67
9485 SCADA Connaught Park		16,500	FROM Sewer RF67
9486 Replacement of Air Relief Valves		22,000	FROM Sewer RF67
9487 WASTEWATER - INTERNAL/DONATED		30,000	FROM Sewer RF67
9489 Roof Replacement		113,170	FROM Sewer RF67
Total H Wastewater	1,381,884	12,949,170	
L Waste Management	=,00=,00	,-,,	
9557 KWMC - Construction of Cell #2 (B/C)		300.000	FROM Equipment Replacement Kinc Landfill RF49
			FROM Lifecycle RF82
Total L Waste Management	0	400,000	
Y Stormwater		100,000	
9412 Storm Flushing Program Repairs/Contingency		20 000	FROM Lifecycle RF82
9413 Storm Lakefront Inlets			FROM Lifecycle RF82
9414 MD 21 New Road Crossing			FROM Lifecycle RF82
9415 MD MacDonald Road Crossing Improvements		-	FROM Lifecycle RF82
9416 Birchwood Ave Storm Easement and Trail Connection			FROM Lifecycle RF82
	0		PROIVI LITECYCLE NF82
Total Y Stormwater	1 790 991	345,000	
Total Environmental Services	1,780,881	14,745,890	
Operations L Boards			
I Roads	74.060		FROMALIS L REGG
9130 Concession 2 and BR 23 Improvements	74,362		FROM Lifecycle RF82
9136 Mahood Johnston - Urbanization from Bruce Ave to FH	45050	55,000	Provincial Grants
9138 Bruce Road 15 - Inverhuron Servicing Parent	156,597		Contribution from Developers
	87,806		FROM Sewer RF67
	78,204		FROM KWTP Water RF68
	65,396		FROM Lifecycle RF82
9147 Tiverton Public Works Shed repairs	33,000		FROM Lifecycle RF82
9148 Rural Paving- Con 11 - S/R 20 - Boundary Rd		875,000	Provincial Grants
9150 Highway 21 & Russell Street Intersection		1,025,000	Contribution from Developers
9165 Durham St/Lambton St/Saugeen St Parent	52,575		FROM Sewer RF67
	80,409		FROM KWTP Water RF68
	176,281		FROM Lifecycle RF82
Total I Roads	804,630	1,955,000	
J Bridges, Culverts, Storm			
9110 Brown's Hill Bridge 2121	44,474	39,241	FROM DCs-Roads & Related RF80
9114 Various Culvert Repair		325,000	Provincial Grants
9167 Guard Rail Replacement		25,000	FROM Reserve-Capital
Total J Bridges, Culverts, Storm	44,474	389,241	
K Fleet			
9249 OPS Under Ground Tank Replacement- Kincardine Shop		50.000	FROM Lifecycle RF82
9273 Tractor Replacement 3492	458,788	22,000	FROM Lifecycle RF82
9274 Single Axel Plow/Sander 3416	314,229		FROM Lifecycle RF82
9279 OPS - Replacement Sweeper 3420	51.,223	400.000	FROM Lifecycle RF82
	1		FROM Lifecycle RF82
9280 OPS - Replacement One Ion Dump Truck 5561			The state of the s
9280 OPS - Replacement One Ton Dump Truck 5561 9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck			FROM Lifecycle RF82
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck			FROM Lifecycle RF82
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood)		68,329	,
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck		68,329 7,000	T-Sale of Goods & Services
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558		7,000 13,000	T-Sale of Goods & Services FROM Lifecycle RF82
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood)		7,000 13,000 325,000	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558 9283 OPS Replacement Single Axel Plow/Sander 3419		7,000 13,000 325,000 50,000	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558 9283 OPS Replacement Single Axel Plow/Sander 3419 9284 CS- Replacement 1144 Facilities Van		7,000 13,000 325,000 50,000 73,329	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558 9283 OPS Replacement Single Axel Plow/Sander 3419		7,000 13,000 325,000 50,000 73,329	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558 9283 OPS Replacement Single Axel Plow/Sander 3419 9284 CS- Replacement 1144 Facilities Van		7,000 13,000 325,000 50,000 73,329 68,329	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558  9283 OPS Replacement Single Axel Plow/Sander 3419  9284 CS- Replacement 1144 Facilities Van 9285 DS - New CBO/Inspector Vehicle		7,000 13,000 325,000 50,000 73,329 68,329 12,000	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82 FROM Building Permits RF73
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558 9283 OPS Replacement Single Axel Plow/Sander 3419  9284 CS- Replacement 1144 Facilities Van 9285 DS - New CBO/Inspector Vehicle 9286 OPS- Replacement Trackless Flail Mower		7,000 13,000 325,000 50,000 73,329 68,329 12,000 24,000 10,000	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Lifecycle RF82
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558  9283 OPS Replacement Single Axel Plow/Sander 3419  9284 CS- Replacement 1144 Facilities Van 9285 DS - New CBO/Inspector Vehicle 9286 OPS- Replacement Trackless Flail Mower 9287 OPS-Replacement Trackless Ribbon Blower		7,000 13,000 325,000 50,000 73,329 68,329 12,000 24,000 10,000	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Lifecycle RF82
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558  9283 OPS Replacement Single Axel Plow/Sander 3419  9284 CS- Replacement 1144 Facilities Van 9285 DS - New CBO/Inspector Vehicle 9286 OPS- Replacement Trackless Flail Mower 9287 OPS-Replacement Trackless Ribbon Blower 9288 OPS-Replacement Trackless Angle Sweeper 9289 Water Tank (for tandem truck)		7,000 13,000 325,000 50,000 73,329 68,329 12,000 24,000 10,000 35,000	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Lifecycle RF82
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558  9283 OPS Replacement Single Axel Plow/Sander 3419  9284 CS- Replacement 1144 Facilities Van 9285 DS - New CBO/Inspector Vehicle 9286 OPS- Replacement Trackless Flail Mower 9287 OPS-Replacement Trackless Ribbon Blower 9288 OPS-Replacement Trackless Angle Sweeper 9289 Water Tank (for tandem truck) 9290 DS- New Inspector Vehicle		7,000 13,000 325,000 50,000 73,329 68,329 12,000 24,000 10,000 35,000 68,329	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Lifecycle RF82 FROM Building Permits RF73
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558  9283 OPS Replacement Single Axel Plow/Sander 3419  9284 CS- Replacement 1144 Facilities Van 9285 DS - New CBO/Inspector Vehicle 9286 OPS- Replacement Trackless Flail Mower 9287 OPS-Replacement Trackless Ribbon Blower 9288 OPS-Replacement Trackless Angle Sweeper 9289 Water Tank (for tandem truck) 9290 DS- New Inspector Vehicle 9490 Utility Trailer for Wastewater		7,000 13,000 325,000 50,000 73,329 68,329 12,000 24,000 10,000 35,000 68,329 6,500	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Sewer RF67
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558  9283 OPS Replacement Single Axel Plow/Sander 3419  9284 CS- Replacement 1144 Facilities Van 9285 DS - New CBO/Inspector Vehicle 9286 OPS- Replacement Trackless Flail Mower 9287 OPS-Replacement Trackless Ribbon Blower 9288 OPS-Replacement Trackless Angle Sweeper 9289 Water Tank (for tandem truck) 9290 DS- New Inspector Vehicle		7,000 13,000 325,000 50,000 73,329 68,329 12,000 24,000 10,000 35,000 68,329 6,500 25,000	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Sewer RF67 T-Sale of Goods & Services
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558  9283 OPS Replacement Single Axel Plow/Sander 3419  9284 CS- Replacement 1144 Facilities Van 9285 DS - New CBO/Inspector Vehicle 9286 OPS- Replacement Trackless Flail Mower 9287 OPS-Replacement Trackless Ribbon Blower 9288 OPS-Replacement Trackless Angle Sweeper 9289 Water Tank (for tandem truck) 9290 DS- New Inspector Vehicle 9490 Utility Trailer for Wastewater 9497 3/4 Ton Sewer Van 4399 Replacement		7,000 13,000 325,000 50,000 73,329 68,329 12,000 24,000 10,000 35,000 68,329 6,500 25,000 35,000	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Sewer RF67 T-Sale of Goods & Services FROM Sewer RF67
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558  9283 OPS Replacement Single Axel Plow/Sander 3419  9284 CS- Replacement 1144 Facilities Van 9285 DS - New CBO/Inspector Vehicle 9286 OPS- Replacement Trackless Flail Mower 9287 OPS-Replacement Trackless Ribbon Blower 9288 OPS-Replacement Trackless Angle Sweeper 9289 Water Tank (for tandem truck) 9290 DS- New Inspector Vehicle 9490 Utility Trailer for Wastewater 9497 3/4 Ton Sewer Van 4399 Replacement		7,000 13,000 325,000 50,000 73,329 68,329 12,000 24,000 10,000 35,000 68,329 6,500 25,000 35,000 68,329	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Sewer RF67 T-Sale of Goods & Services FROM Sewer RF67 FROM KWTP Water RF68
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck Underwood) 9282 OPS- Replacement Riding Mower Cemetery 5558  9283 OPS Replacement Single Axel Plow/Sander 3419  9284 CS- Replacement 1144 Facilities Van 9285 DS - New CBO/Inspector Vehicle 9286 OPS- Replacement Trackless Flail Mower 9287 OPS-Replacement Trackless Ribbon Blower 9288 OPS-Replacement Trackless Angle Sweeper 9289 Water Tank (for tandem truck) 9290 DS- New Inspector Vehicle 9490 Utility Trailer for Wastewater 9497 3/4 Ton Sewer Van 4399 Replacement		7,000 13,000 325,000 50,000 73,329 68,329 12,000 24,000 10,000 35,000 68,329 6,500 25,000 35,000 68,329 20,000	T-Sale of Goods & Services FROM Lifecycle RF82 FROM Community Benefits RF75 FROM DCs-Public Works & Fleet RF80 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Lifecycle RF82 FROM Building Permits RF73 FROM Sewer RF67 T-Sale of Goods & Services FROM Sewer RF67

	Carryforward	2023	Funding Source
O Airport	,		
9455 Mechanical Equipment Replacement		10,000	FROM Lifecycle RF82
9456 Airport Beacon			FROM Lifecycle RF82
Total O Airport	0	35,000	
V General			
9176 Sunset Shoreline Erosion	239,049		Provincial Grant
9539 Phase 2 Cityworks Software Implementation	49,526		FROM Lifecycle RF82
Total V General	288,575	2 020 200	
Total Operations	1,910,696	3,838,386	
Total Infrastructure & Development Community Services	3,691,577	18,584,276	
Parks & Facilities			
N Trails			
9172 MECHANICS FOOTPATH(19)	27,021		FROM Lifecycle RF82
9614 Red & Green 10KM Loop	80,000		Donations
2000000 2000 Mg	,	20.000	FROM Lifecycle RF82
9615 Birchwood Public Walkway Improvements	107.010	20,000	
9628 Pedestrian Foot Bridges - Rehabilitation	107,010	20.000	FROM Lifecycle RF82
Total N Trails	214,031	20,000	
P Parks 9609 Playground Equipment		60,000	EDOM Lifecycle PE93
9610 25 - Park picnic tables			FROM Lifecycle RF82 FROM Lifecycle RF82
9611 Buildings Review - Multiple Facilities			FROM Reserve-Capital
9621 DC soccer field goal posts replacement			FROM Community Benefits RF75
9622 Connaught park - diamond 2 backstop			FROM Lifecycle RF82
9623 Connaught park - inground sprinklers (3 ball diamonds)			FROM Lifecycle RF82
9624 Station Beach - fence along marina		20,000	FROM Lifecycle RF82
9625 Waterfront Review	34,996		FROM Lifecycle RF82
9626 Station Beach - remodel, AODA upgrades		45,000	FROM Community Benefits RF75
9629 Connaught Park Upgrades	26,000		FROM Lifecycle RF82
9630 Huron Ridge Playground Equipment Replacement	2,000		Donations
	53,000	1	FROM Community Benefits RF75
9632 Inground Garbage Receptacles			FROM Reserve-Capital
9635 Station Beach - boardwalk design development			FROM Community Benefits RF75
9644 Victoria Park - new band shell design, consultation 9652 bike racks, various parks			FROM Community Benefits RF75 FROM Lifecycle RF82
9654 Beach access points - steps assessment			FROM Lifecycle RF82
9655 Bruce ave. soccer fields - players benches			FROM Community Benefits RF75
Total P Parks	115,996	545,000	TROW COMMUNICY BENEfices N175
R Facilities	220,550	3 13,000	
9020 MAC - key fob security system		20,000	FROM Reserve-Capital
9030 Medical Clinic Conversion to Natural Gas	30,000	10,000	FROM Lifecycle RF82
9560 Medical Clinic - HVAC	30,000	30,000	FROM Lifecycle RF82
9561 Medical centre - centralized HVAC controls		20,000	FROM Lifecycle RF82
9562 Medical centre - replacement chairs		7,000	FROM Lifecycle RF82
9563 Medical Clinic - LED Lighting upgrade	6,000		FROM Lifecycle RF82
9564 Medical Centre - 1st floor repaint		40,000	FROM Lifecycle RF82
9572 Art gallery - roof replacement		7,326	FROM Arts Facility RF56
9574 Art gallery - Key fob security system		192,674	FROM Lifecycle RF82
9574 Art gallery - Key lob security system 9577 Upgrade D.C. Lighting to LED -Arena area	36,374	10,000	FROM Reserve-Capital FROM Lifecycle RF82
9578 Dehumidification - Davidson Centre	45,000		FROM Recreation-Davidson Centre RF72
55.5 Senamamental Saviason Centre	10,000		FROM Lifecycle RF82
9579 North Dehumidifer DC	10,000	80,000	FROM Reserve-Capital
9580 Ride on Floor scrubber		40,000	FROM Lifecycle RF82
9586 DC Roof replacement (sec2,2.1,2.2,3,10)		225,000	FROM CCBF RF71
9587 DC Sound system replacement		40,000	FROM Lifecycle RF82
9588 HVAC Replacement - Davidson Centre	55,000		FROM Recreation-Davidson Centre RF72
9591 DC Building condition assessment		100,000	Provincial Grants
9592 DC - Health Club flooring replacement		60,000	FROM Lifecycle RF82
9593 DC - Furniture Replacement		15,000	FROM Lifecycle RF82
9594 TSC - north dehumidifer		80,000	FROM CCBF RF71
9595 TSC - LED lighting retrofit (over ice only)		60,000	FROM CCBF RF71
9596 TSC- sound system replacement		25,000 15,000	FROM Lifecycle RF82 FROM CCBF RF71
9597 Bruce Township Community Centre Kitchen Upgrades	15,000	13,000	FROM Reserve-Capital
9598 HVAC Units - Tiverton Sports Centre	40,000	60,000	FROM Lifecycle RF82
9599 Dehumidifier - Tiverton Sports Centre	55,000	00,000	FROM Lifecycle RF82
9637 Kincardine Library - Carpet	28,000		FROM Lifecycle RF82
9638 Kincardine Library - Renovations	93,129		FROM Lifecycle RF82
9639 Tiverton Library - Ramp and Stairs		45,000	FROM Lifecycle RF82
9641 Lighthouse repainting		175,000	FROM Lifecycle RF82
9642 Lighthouse window replacement		10,000	FROM Lifecycle RF82

	Carryforward	2023	Funding Source
Total R Facilities	443,503	1,367,000	•
Total Parks & Facilities	773,530	1,932,000	
Fire Department			
U Fire Department			
9042 Car 3 Pickup Truck		88,329	FROM Lifecycle RF82
9049 Rescue Truck Replacement (Tiverton Station)	425,000		FROM Lifecycle RF82
9052 Womens Facilities Upgrade	15,000	30,000	FROM Lifecycle RF82
9055 Fire Stations Upgrades to Natural Gas	10,000		FROM Reserve-Capital
9056 Replacement of Pumper 12-2 Kincardine Fire Station	650,000		FROM Community Benefits RF75
	200,000		FROM Lifecycle RF82
9057 Traffic Pre-Emption - Highway 21		70,000	FROM Community Benefits RF75
9062 FIRE TRAINING FACILITY(19/17)		10,000	FROM Lifecycle RF82
Total U Fire Department	1,300,000	198,329	
Total Fire Department	1,300,000	198,329	
Total Community Services	2,073,530	2,130,329	
Total Capital Departments	5,765,107	20,828,605	

#### THE CORPORATION OF THE MUNICIPALITY OF KINCARDINE



### **BY-LAW**

NO. 2023 - 167

# Being a By-law to Amend By-law No. 2023 – 036; being a By-law Adopt the Estimates of all Sums Required During the Year 2023

**Whereas** Section 290 of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality; and

Whereas the Council of The Corporation of the Municipality of Kincardine, with passage of By-law No. 2023 - 036, adopted the estimates of all sums required during the year 2023; and

Whereas the Council of The Municipality of Kincardine deems it deems it necessary to amend the Capital Budget budget as per: Res#07/10/23 – 18: Increase Municipal Drain #21 (9414) by \$12,300 funded by the Lifecycle RF82; Res#07/10/23 – 19: Increase Kincardine Effluent Generator (9470) by \$28,728 funded by the Sewer RF67; Res#08/09/23 – 08: Increase the Connaught Park irrigation system (9623) by \$11,500 funded by the Lifecycle RF82; Res#09/13/23 – 06: Increase the Durham Street Lift Station (9465) by \$200,000 funded by the Sewer RF67; Res#09/13/23 – 07: Increase the One Ton Dump Truck (9280) by \$18,828 funded by the Lifecycle RF82; now therefore be it

**Resolved** that the Council of The Corporation of the Municipality of Kincardine **Enacts** as follows:

- 1. That Schedule 'B' 2023 Capital Budget Summary of By-law No. 2023 036 be repealed and replaced with the attached Schedule 'A'.
- 2. That By-law shall come into full force and effect upon its final passage.
- 3. That By-law may be cited as the "2023 Budget Amendment (2) By-law".

**Read** a **First** and **Second Time** this 11<sup>th</sup> day of October, 2023.

Read a Third Time and Finally Passed this 11th day of October, 2023.

Kenneth Craig Signed with ConsignO Cloud (2023/10/14) Verify with verifio.com or Adobe Reader.	Jennifer Lawrie Signed with ConsignO Cloud (2023/10/13) Verify with verific.com or Adobe Reader.
Mavor	Clerk

2023 Capital Budget Summary				
Schedule B of By-law No. 2023-037, Amended by By-law No. 2023-105 and By-law No.2023-167				
	Carryforward	2023	Funding Source	
Corporate Services				
Treasury				
A Treasury				
9028 Payroll Software system			FROM Reserve-Capital	
Total A Treasury	0	50,000		
B Information Technology				
9012 MAC Printer			FROM Equipment Replacement IT RF49	
9023 Server Upgrades for GIS/CW - ESRI		25,000	FROM Equipment Replacement IT RF49	
9538 Replacement for Water Office Printer		3,500	FROM Sewer RF67	
		3,500	FROM KWTP Water RF68	
Total B Information Technology	0	39,000		
Total Treasury		89,000		
Total Corporate Services		89,000		
Strategic Initiatives		,		
Tourism				
F Tourism				
9662 Christmas Light Replacement		25 000	FROM Lifecycle RF82	
Total F Tourism	0	25,000	I NOW LIFECYCIE IN 02	
	U			
Total Tourism		25,000		
Economic Development				
X Economic Development		COLUMN COLUMN	50045	
9032 Website Redevelopment			FROM Equipment Replacement General Govt RF49	
			FROM Equipment Replacement IT RF49	
		24,592	FROM Lifecycle RF82	
Total X Economic Development	0	40,000		
Total Economic Development		40,000		
Total Strategic Initiatives		65,000		
Infrastructure & Development		-		
Environmental Services				
G Water				
9502 K WATER INTERNAL/DONATED		40 000	FROM KWTP Water RF68	
9508 Pneumatic Valves KWTP			FROM KWTP Water RF68	
		•		
9509 Teflon Boards/Injector Replacement			FROM KWTP Water RF68	
9510 Underwood Chlorine Pump Replacement			FROM KWTP Water RF68	
9511 K-WATER METER			FROM KWTP Water RF68	
9512 Contingency Valve Replacement Program			FROM KWTP Water RF68	
9514 New Roofing High Lift Buildings KWTP		56,220	FROM KWTP Water RF68	
9515 HYDRANT		10,000	FROM KWTP Water RF68	
9516 Highland Drive & McLeod Ave Watermain Replacement	29,900		FROM KWTP Water RF68	
9517 Scott's Point Well Replacement	145,812		FROM KWTP Water RF68	
9518 KWTP Verbatim Replacement with SCADA	5,055		FROM Sewer RF67	
	5,055		FROM KWTP Water RF68	
	1,121		FROM Lifecycle RF82	
9519 Andrew Malcolm Watermain Replacement	101,903	30 000	FROM KWTP Water RF68	
9521 SCADA Upgrades Well Sites 2022	151	30,000	FROM KWTP Water RF68	
			FROM KWTP Water RF68	
9525 KWTP UV DISINFECTION(19/18)	110,000		PROVINGER WALEE KEDS	
9526 Tiverton Water Tower Maintenance		25,000	FROM KWTP Water RF68	
9532 Kincardine Water Tower Aeration		25,000	FROM KWTP Water RF68	
9534 Water Meter Replacement Program and Software Upgrades		700,000	FROM KWTP Water RF68	
9543 Dent Well Shingles/Insulate/Steel/Fencing		25.000	FROM KWTP Water RF68	
9548 Scott's Point Tile Bed and Drainage			FROM KWTP Water RF68	
Total G Water	398,997	1,051,720		
H Wastewater	330,331	1,031,720		
		A EEC 500	Dobt Financing	
9464 Queen St Sewermain Replacement		4,550,500	Debt Financing	
		128,500	FROM Sewer RF67	
			FROM KWTP Water RF68	
			FROM Lifecycle RF82	
	64,053		FROM Sewer RF67	
9465 Durham St Pumn Station Ungrades 2022				
9465 Durham St Pump Station Upgrades 2022	70,000		FROM Sewer RF67	
9469 Park Street Pump Station and Forcemain Upgrades			FROM Sewer RF67	
9469 Park Street Pump Station and Forcemain Upgrades 9470 Genset for Kincardine Effluent Station 2022			0 1 1 1 1 1 1 1 1	
9469 Park Street Pump Station and Forcemain Upgrades		1,210,000	Contribution from Developers	
9469 Park Street Pump Station and Forcemain Upgrades 9470 Genset for Kincardine Effluent Station 2022	10,000	1,210,000 85,000	FROM Sewer RF67	
9469 Park Street Pump Station and Forcemain Upgrades 9470 Genset for Kincardine Effluent Station 2022	10,000 5,000	1,210,000 85,000	· · · · · · · · · · · · · · · · · · ·	
9469 Park Street Pump Station and Forcemain Upgrades 9470 Genset for Kincardine Effluent Station 2022		1,210,000 85,000 50,000	FROM Sewer RF67	

OAZE Course Flushing Donating and Court	Carryforward	2023	Funding Source
9475 Sewer Flushing Repairs and Contingency			FROM Sewer RF67
9476 BEC Repairs			FROM Sewer RF67
9477 Kincardine Ave. Lift Station			FROM Sewer RF67
9479 King St. Tiverton Lift Station		25,000	FROM Sewer RF67
9480 Huron Terrace Pump Station Upgrades	443,790		FROM Sewer RF67
9484 KWWTP Aeration Upgrades	507,144		FROM Sewer RF67
9485 SCADA Connaught Park		16,500	FROM Sewer RF67
9486 Replacement of Air Relief Valves		22,000	FROM Sewer RF67
9487 WASTEWATER - INTERNAL/DONATED		30,000	FROM Sewer RF67
9489 Roof Replacement		113,170	FROM Sewer RF67
Total H Wastewater	1,381,884	13,177,898	
L Waste Management			
9557 KWMC - Construction of Cell #2 (B/C)			FROM Equipment Replacement Kinc Landfill RF49
			FROM Lifecycle RF82
Total L Waste Management	0	400,000	
Y Stormwater			
9412 Storm Flushing Program Repairs/Contingency		20,000	FROM Lifecycle RF82
9413 Storm Lakefront Inlets		45,000	FROM Lifecycle RF82
9414 MD 21 New Road Crossing		132,300	FROM Lifecycle RF82
9415 MD MacDonald Road Crossing Improvements		120,000	FROM Lifecycle RF82
9416 Birchwood Ave Storm Easement and Trail Connection		40,000	FROM Lifecycle RF82
Total Y Stormwater	0	357,300	**
Total Environmental Services	1,780,881	14,986,918	
Operations	,,-3	, -,- 10	
l Roads			
9130 Concession 2 and BR 23 Improvements	74,362		FROM Lifecycle RF82
9136 Mahood Johnston - Urbanization from Bruce Ave to FH	7 1,7002	55,000	Provincial Grants
9138 Bruce Road 15 - Inverhuron Servicing Parent	156,597	33,000	Contribution from Developers
3130 Blace Road 13 Invertibility Fallent	87,806		FROM Sewer RF67
	78,204		FROM KWTP Water RF68
	65,396		FROM Lifecycle RF82
01.47 Tiverton Public Works Shed renairs			
9147 Tiverton Public Works Shed repairs	33,000	075 000	FROM Lifecycle RF82
9148 Rural Paving- Con 11 - S/R 20 - Boundary Rd			Provincial Grants
9150 Highway 21 & Russell Street Intersection	F2 F7F	1,025,000	Contribution from Developers
9165 Durham St/Lambton St/Saugeen St Parent	52,575		FROM Sewer RF67
	80,409		FROM KWTP Water RF68
T. 110	176,281	4.055.000	FROM Lifecycle RF82
Total I Roads	804,630	1,955,000	
J Bridges, Culverts, Storm		20.011	500400 0 1 0 0 1 1 10500
9110 Brown's Hill Bridge 2121	44,474		FROM DCs-Roads & Related RF80
9114 Various Culvert Repair			Provincial Grants
9167 Guard Rail Replacement			FROM Reserve-Capital
Total J Bridges, Culverts, Storm	44,474	389,241	
K Fleet			AND
9249 OPS Under Ground Tank Replacement- Kincardine Shop		50,000	FROM Lifecycle RF82
9273 Tractor Replacement 3492	458,788		FROM Lifecycle RF82
9274 Single Axel Plow/Sander 3416	314,229		FROM Lifecycle RF82
9279 OPS - Replacement Sweeper 3420		400,000	FROM Lifecycle RF82
9280 OPS - Replacement One Ton Dump Truck 5561		98,828	FROM Lifecycle RF82
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck		68,329	FROM Lifecycle RF82
Underwood)			
9282 OPS- Replacement Riding Mower Cemetery 5558			T-Sale of Goods & Services
		13,000	FROM Lifecycle RF82
9283 OPS Replacement Single Axel Plow/Sander 3419		325,000	FROM Community Benefits RF75
		50,000	FROM DCs-Public Works & Fleet RF80
9284 CS- Replacement 1144 Facilities Van		73,329	FROM Lifecycle RF82
9285 DS - New CBO/Inspector Vehicle		68,329	FROM Building Permits RF73
9286 OPS- Replacement Trackless Flail Mower		12,000	FROM Lifecycle RF82
9287 OPS-Replacement Trackless Ribbon Blower		-	FROM Lifecycle RF82
9288 OPS-Replacement Trackless Angle Sweeper			FROM Lifecycle RF82
9289 Water Tank (for tandem truck)			FROM Lifecycle RF82
9290 DS- New Inspector Vehicle			FROM Building Permits RF73
9490 Utility Trailer for Wastewater		6 500	FROM Sewer RF67
N 200 100 100 100 100 100 100 100 100 100			
9497 3/4 Ton Sewer Van 4399 Replacement			T-Sale of Goods & Services
OFOZ FC Devlocement Helf Ton Touch May 4425			FROM Sewer RF67
9507 ES- Replacement Half Ton Truck Wtr 4435		68,329	FROM KWTP Water RF68
9650 CS - New Rotary Mower			FROM Lifecycle RF82
9651 Landscape Trailer			FROM Lifecycle RF82
Total K Fleet	773,017	1,477,973	

	Carryforward	2023	Funding Source
O Airport	carryiorwaru	2023	runung soutte
9455 Mechanical Equipment Replacement		10.000	FROM Lifecycle RF82
9456 Airport Beacon		100000000000000000000000000000000000000	FROM Lifecycle RF82
	0		PROIVI LITECYCLE NF82
Total O Airport	U	35,000	
V General			
9176 Sunset Shoreline Erosion	239,049		Provincial Grant
9539 Phase 2 Cityworks Software Implementation	49,526		FROM Lifecycle RF82
Total V General	288,575	0	
Total Operations	1,910,696	3,857,214	
Total Infrastructure & Development	3,691,577	18,844,132	
ommunity Services			
Parks & Facilities			
N Trails			
9172 MECHANICS FOOTPATH(19)	27,021		FROM Lifecycle RF82
9614 Red & Green 10KM Loop	80,000		Donations
301 med a Green 10mm 200p	55,555		Solidions
9615 Birchwood Public Walkway Improvements		20,000	FROM Lifecycle RF82
9628 Pedestrian Foot Bridges - Rehabilitation	107,010		FROM Lifecycle RF82
Total N Trails	214,031	20,000	THOM LITECYCLE IN 02
	214,051	20,000	
P Parks		CO 000	FROM Life and a REC2
9609 Playground Equipment			FROM Lifecycle RF82
9610 25 - Park picnic tables			FROM Lifecycle RF82
9611 Buildings Review - Multiple Facilities			FROM Reserve-Capital
9621 DC soccer field goal posts replacement			FROM Community Benefits RF75
9622 Connaught park - diamond 2 backstop			FROM Lifecycle RF82
9623 Connaught park - inground sprinklers (3 ball diamonds)			FROM Lifecycle RF82
9624 Station Beach - fence along marina		20,000	FROM Lifecycle RF82
9625 Waterfront Review	34,996		FROM Lifecycle RF82
9626 Station Beach - remodel, AODA upgrades		45,000	FROM Community Benefits RF75
9629 Connaught Park Upgrades	26,000	,	FROM Lifecycle RF82
9630 Huron Ridge Playground Equipment Replacement	2,000		Donations
3030 Haron Mage FlayBroana Equipment Replacement	53,000		FROM Community Benefits RF75
0622 Inground Carbaga Basantaslas	33,000	10.000	†
9632 Inground Garbage Receptacles			FROM Reserve-Capital
9635 Station Beach - boardwalk design development			FROM Community Benefits RF75
9644 Victoria Park - new band shell design, consultation			FROM Community Benefits RF75
9652 bike racks, various parks			FROM Lifecycle RF82
9654 Beach access points - steps assessment			FROM Lifecycle RF82
9655 Bruce ave. soccer fields - players benches		10,000	FROM Community Benefits RF75
Total P Parks	115,996	556,500	
R Facilities			
9020 MAC - key fob security system		20,000	FROM Reserve-Capital
9030 Medical Clinic Conversion to Natural Gas	30,000	10,000	FROM Lifecycle RF82
9560 Medical Clinic - HVAC	30,000	30,000	FROM Lifecycle RF82
9561 Medical centre - centralized HVAC controls			FROM Lifecycle RF82
9562 Medical centre - replacement chairs			FROM Lifecycle RF82
9563 Medical Clinic - LED Lighting upgrade	6,000	,,,,,,	FROM Lifecycle RF82
9564 Medical Centre - 1st floor repaint	0,000	40.000	FROM Lifecycle RF82
			FROM Arts Facility RF56
9572 Art gallery - roof replacement			
0574 Ant college. May felt as well to wet			FROM December Comittee
9574 Art gallery - Key fob security system		10,000	FROM Reserve-Capital
9577 Upgrade D.C. Lighting to LED -Arena area	36,374		FROM Lifecycle RF82
9578 Dehumidification - Davidson Centre	45,000		FROM Recreation-Davidson Centre RF72
	10,000		FROM Lifecycle RF82
9579 North Dehumidifer DC		80,000	FROM Reserve-Capital
9580 Ride on Floor scrubber		40,000	FROM Lifecycle RF82
9586 DC Roof replacement (sec2,2.1,2.2,3,10)		225,000	FROM CCBF RF71
9587 DC Sound system replacement		40,000	FROM Lifecycle RF82
9588 HVAC Replacement - Davidson Centre	55,000		FROM Recreation-Davidson Centre RF72
9591 DC Building condition assessment		100.000	Provincial Grants
9592 DC - Health Club flooring replacement			FROM Lifecycle RF82
9593 DC - Furniture Replacement		175 To 150 TO 15	FROM Lifecycle RF82
9594 TSC - north dehumidifer			FROM CCBF RF71
			Property (6) No. 101 (1972) Anti-Order C. (2000) (1972)
9595 TSC - LED lighting retrofit (over ice only)			FROM CCBF RF71
9596 TSC- sound system replacement			FROM Lifecycle RF82
		15,000	FROM CCBF RF71
9597 Bruce Township Community Centre Kitchen Upgrades	15,000		FROM Reserve-Capital
9598 HVAC Units - Tiverton Sports Centre	40,000	60,000	FROM Lifecycle RF82
9599 Dehumidifier - Tiverton Sports Centre	55,000		FROM Lifecycle RF82
9637 Kincardine Library - Carpet	28,000		FROM Lifecycle RF82
9638 Kincardine Library - Renovations	93,129		FROM Lifecycle RF82
9639 Tiverton Library - Ramp and Stairs	,	45 000	FROM Lifecycle RF82

	Carryforward	2023	Funding Source
9641 Lighthouse repainting	Carryrorttara		FROM Lifecycle RF82
9642 Lighthouse window replacement		10,000	FROM Lifecycle RF82
Total R Facilities	443,503	1,367,000	
Total Parks & Facilities	773,530	1,943,500	
Fire Department			
U Fire Department			
9042 Car 3 Pickup Truck		88,329	FROM Lifecycle RF82
9049 Rescue Truck Replacement (Tiverton Station)	425,000		FROM Lifecycle RF82
9052 Womens Facilities Upgrade	15,000	30,000	FROM Lifecycle RF82
9055 Fire Stations Upgrades to Natural Gas	10,000		FROM Reserve-Capital
9056 Replacement of Pumper 12-2 Kincardine Fire Station	650,000		FROM Community Benefits RF75
	200,000		FROM Lifecycle RF82
9057 Traffic Pre-Emption - Highway 21		70,000	FROM Community Benefits RF75
9062 FIRE TRAINING FACILITY(19/17)		10,000	FROM Lifecycle RF82
Total U Fire Department	1,300,000	198,329	
Total Fire Department	1,300,000	198,329	
Total Community Services	2,073,530	2,141,829	
Total Capital Departments	5,765,107	21,139,961	

#### THE CORPORATION OF THE MUNICIPALITY OF KINCARDINE



### **BY-LAW**

NO. 2023 - 205

## Being a By-law to Amend By-law No. 2023 – 036; being a By-law Adopt the Estimates of all Sums Required During the Year 2023

**Whereas** Section 290 of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality; and

Whereas the Council of The Corporation of the Municipality of Kincardine, with passage of By-law No. 2023 - 036, adopted the estimates of all sums required during the year 2023; and

**Whereas** the Council of The Municipality of Kincardine deems it deems it necessary to amend the Operating Budget as per Resolution #11/08/23-18 to increase Physician Recruitment by \$25,000; and Resolution #11/08/23-05 for Marina dredging in the amount of \$167,505 funded by the Marina RF69; and

**Whereas** the Council of The Municipality of Kincardine deems it deems it necessary to amend the Capital Budget as per Resolution 12/13/23 - 13 to increase the Municipal funding contribution for Mount Forest Avenue by \$380,000; and per Resolution #11/08/23-06 to permit the addition of marina fuel tanks of \$328,000; now therefore be it

**Resolved** that the Council of The Corporation of the Municipality of Kincardine **Enacts** as follows:

- 1. That Schedule 'A' 2023 Operating Budget Summary of By-law No. 2023 036 be repealed and replaced with the attached Schedule 'A'.
- 2. That Schedule 'B' 2023 Capital Budget Summary of By-law No. 2023 036 be repealed and replaced with the attached Schedule 'A'
- 3. That By-law shall come into full force and effect upon its final passage.
- 4. That By-law may be cited as the "2023 Budget Amendment (3) By-law".

**Read** a **First** and **Second Time** this 13<sup>th</sup> day of December, 2023.

Read a Third Time and Finally Passed this 13th day of December, 2023.

Kenneth Craig Signed with ConsignO Cloud (2023/12/16) Verify with verifio.com or Adobe Reader.	Jennifer Lawrie Signed with ConsignO Cloud (2023/12/19) Verify with verifio.com or Adobe Reader.
Mayor	Clerk

### 2023 Operating Budget Summary

	2022	2023	Variance	% Variance
	Total	Draft Budget	2023 to	2023 to
	Budget		2022	2022
Revenue				
Taxation				
Taxation	20,381,882	21,976,875	1,594,993	8%
Total Taxation	20,381,882	21,976,875	1,594,993	8%
Corporate Services	20,381,882	21,970,873	1,334,333	070
Treasury	2,960,542	2,983,348	22,806	1%
HR	12,000	4,000	(8,000)	(67%
Legislative Services	473,777	319,039	(154,738)	(33%
Total Corporate Services	3,446,319	3,306,387	(139,932)	(4%
Strategic Initiatives	3,440,313	3,300,307	(133,332)	(470
Tourism	46,950	48,950	2,000	4%
Economic Development	130,575	113,950	(16,625)	(13%
Physician Recruitment	187,000	237,200	50,200	27%
Total Strategic Initiatives	364,525	400,100	35,575	10%
Infrastructure & Development	301,323	100,100	33,373	1070
Development Services	674,379	735,162	60,783	9%
Environmental Services	7,127,324	7,630,281	502,957	7%
Operations	305,100	438,400	133,300	44%
Total Infrastructure & Development	8,106,803	8,803,843	697,040	9%
Community Services	3/200/000	0,000,010	007,010	
Parks & Facilities	1,157,444	1,132,493	(24,951)	(2%
Community & Recreation Programs	860,084	1,227,329	367,245	43%
Fire Department	227,519	191,393	(36,126)	(16%
Total Community Services	2,245,047	2,551,215	306,168	14%
Total Revenue	34,544,576	37,038,420	2,493,844	7%
Expenses		, ,	, ,	04 - 100000
Council and CAO				
Council	357,450	402,065	44,615	(12%
CAO	325,982	370,475	44,493	(14%
Total Council and CAO	683,432	772,540	89,108	(13%
Corporate Services				
Treasury	6,332,689	6,956,198	623,509	(10%
HR	331,151	302,969	-28,182	9%
Legislative Services	3,390,551	3,250,974	-139,577	4%
Total Corporate Services	10,054,391	10,510,141	455,750	(5%
Strategic Initiatives				
Strategic Initiatives		162,386	162,386	
Arts, Culture & Heritage	9,300	5,800	-3,500	38%
Tourism	329,727	296,979	-32,748	10%
Economic Development	608,069	417,340	-190,729	31%
Physician Recruitment	305,595	384,971	79,376	(26%
Total Strategic Initiatives	1,252,691	1,267,476	14,785	(1%

	2022	2023	Variance	% Variance
	Total	Draft Budget	2023 to	2023 to
	Budget		2022	2022
Infrastructure & Development				
Development Services	1,358,766	1,449,699	90,933	(7%
Environmental Services	7,761,258	8,255,975	494,717	(6%
Operations	5,886,444	6,597,382	710,938	(12%
Total Infrastructure & Development	15,006,468	16,303,056	1,296,588	(9%
Community Services				
Parks & Facilities	4,340,480	4,448,728	108,248	(2%
Community & Recreation Programs	1,786,884	2,204,142	417,258	(23%
Fire Department	1,420,230	1,532,337	112,107	(8%
Total Community Services	7,547,594	8,185,207	637,613	(8%
Total Expenses	34,544,576	37,038,420	2,493,844	(7%
Surplus/(Deficit)				

2023 Capital Budget Summary					
Schedule B of By-Law No. 2023-037, Amended by	By-Law No. 2023-10	05, By-Law No	2.2023-167 and By-Law 2023-205		
	Carryforward	2023	Funding Source		
Corporate Services					
Treasury					
A Treasury		50.000	FROM P. C. V. I		
9028 Payroll Software system			FROM Reserve-Capital		
Total A Treasury	0	50,000			
B Information Technology					
9012 MAC Printer		1000 0000000000000000000000000000000000	FROM Equipment Replacement IT RF49		
9023 Server Upgrades for GIS/CW - ESRI			FROM Equipment Replacement IT RF49		
9538 Replacement for Water Office Printer		, , , , , , , , , , , , , , , , , , , ,	FROM Sewer RF67		
		3,500	FROM KWTP Water RF68		
Total B Information Technology	0	39,000			
Total Treasury		89,000			
Total Corporate Services		89,000			
trategic Initiatives					
Tourism					
F Tourism					
9662 Christmas Light Replacement		25,000	FROM Lifecycle RF82		
Total F Tourism	0	25,000			
Total Tourism		25,000			
Economic Development		23,000			
X Economic Development		***	FROM Francisco and R. Leaves and C. L. C.		
9032 Website Redevelopment			FROM Equipment Replacement General Govt RF49		
		V. 10	FROM Equipment Replacement IT RF49		
		50 E. ARTENIA	FROM Lifecycle RF82		
Total X Economic Development	0	40,000			
Total Economic Development		40,000			
Total Strategic Initiatives		65,000			
nfrastructure & Development					
Environmental Services					
G Water					
9502 K WATER INTERNAL/DONATED		40.000	FROM KWTP Water RF68		
·					
9508 Pneumatic Valves KWTP		•	FROM KWTP Water RF68		
9509 Teflon Boards/Injector Replacement			FROM KWTP Water RF68		
9510 Underwood Chlorine Pump Replacement		9,000	FROM KWTP Water RF68		
9511 K-WATER METER		12,000	FROM KWTP Water RF68		
9512 Contingency Valve Replacement Program		60,000	FROM KWTP Water RF68		
9514 New Roofing High Lift Buildings KWTP		56,220	FROM KWTP Water RF68		
9515 HYDRANT		10.000	FROM KWTP Water RF68		
9516 Highland Drive & McLeod Ave Watermain Replacement	29,900	,	FROM KWTP Water RF68		
55 25 710 Name 2 1115 5 1115 5 1115 5 1115 1115 1115					
9517 Scott's Point Well Replacement	145,812		FROM KWTP Water RF68		
9518 KWTP Verbatim Replacement with SCADA	5,055		FROM Sewer RF67		
	5,055		FROM KWTP Water RF68		
	1,121		FROM Lifecycle RF82		
9519 Andrew Malcolm Watermain Replacement	101,903	30,000	FROM KWTP Water RF68		
9521 SCADA Upgrades Well Sites 2022	151		FROM KWTP Water RF68		
9525 KWTP UV DISINFECTION(19/18)	110,000		FROM KWTP Water RF68		
9526 Tiverton Water Tower Maintenance		25,000	FROM KWTP Water RF68		
9532 Kincardine Water Tower Aeration		25,000	FROM KWTP Water RF68		
9534 Water Meter Replacement Program and Software Upgrades			FROM KWTP Water RF68		
O 2 3k9, 4460		,	500 Marie 100 Ma		
9543 Dent Well Shingles/Insulate/Steel/Fencing		25 000	FROM KWTP Water RF68		
9548 Scott's Point Tile Bed and Drainage		7.0 - 7.0 - 7.0 - 7.0 - 7.0	FROM KWTP Water RF68		
Total G Water	398,997	50 775 0 10 10 10 10	THOTALISM IT WASCELINGO		
	756,056	1,051,720			
H Wastewater		4 550 500	Dalu Firencia		
9464 Queen St Sewermain Replacement		4,556,500	Debt Financing		
		128,500	FROM Sewer RF67		
		2,416,500	FROM KWTP Water RF68		
		328,500	FROM Lifecycle RF82		
9465 Durham St Pump Station Upgrades 2022	64,053		FROM Sewer RF67		
9469 Park Street Pump Station and Forcemain Upgrades	70,000		FROM Sewer RF67		
9470 Genset for Kincardine Effluent Station 2022	70,000		FROM Sewer RF67		
9472 Mount Forest Ave Servicing	40.000	515,000	Contribution from Developers		
	10,000		FROM Sewer RF67		
	5,000		FROM KWTP Water RF68		
	24,217	770 000	FROM Lifecycle RF82		

	Carryforward	2023	Funding Source
9473 Kincardine Ave Servicing	137,680		Contribution from Developers
9474 Huron Terrace Forcemain Replacement	120,000	2,000,000	Debt Financing
9475 Sewer Flushing Repairs and Contingency	120,000	20,000	FROM Sewer RF67
ENVEY OF A PROPERTY OF			
9476 BEC Repairs			FROM Sewer RF67
9477 Kincardine Ave. Lift Station			FROM Sewer RF67
9479 King St. Tiverton Lift Station		25,000	FROM Sewer RF67
9480 Huron Terrace Pump Station Upgrades	443,790		FROM Sewer RF67
9484 KWWTP Aeration Upgrades	507,144		FROM Sewer RF67
9485 SCADA Connaught Park		16,500	FROM Sewer RF67
9486 Replacement of Air Relief Valves			FROM Sewer RF67
9487 WASTEWATER - INTERNAL/DONATED			FROM Sewer RF67
9489 Roof Replacement			FROM Sewer RF67
Total H Wastewater	1,381,884	12,862,898	
L Waste Management			
9557 KWMC - Construction of Cell #2 (B/C)		300,000	FROM Equipment Replacement Kinc Landfill RF49
			FROM Lifecycle RF82
Total L Waste Management	0	400,000	
Y Stormwater		400,000	
9412 Storm Flushing Program Repairs/Contingency		20,000	FROM Lifecycle RF82
9413 Storm Lakefront Inlets			FROM Lifecycle RF82
9414 MD 21 New Road Crossing			FROM Lifecycle RF82
9415 MD MacDonald Road Crossing Improvements			FROM Lifecycle RF82
9416 Birchwood Ave Storm Easement and Trail Connection		40,000	FROM Lifecycle RF82
Total Y Stormwater	0	357,300	
Total Environmental Services	1,780,881	14,671,918	
Operations	, ,	,	
I Roads			
9130 Concession 2 and BR 23 Improvements	74,362		FROM Lifecycle RF82
9136 Mahood Johnston - Urbanization from Bruce Ave to FH	74,302	EE 000	Provincial Grants
	156 507	33,000	
9138 Bruce Road 15 - Inverhuron Servicing Parent	156,597		Contribution from Developers
	87,806		FROM Sewer RF67
	78,204		FROM KWTP Water RF68
	65,396		FROM Lifecycle RF82
9147 Tiverton Public Works Shed repairs	33,000		FROM Lifecycle RF82
9148 Rural Paving- Con 11 - S/R 20 - Boundary Rd		875,000	Provincial Grants
9150 Highway 21 & Russell Street Intersection		1.025.000	Contribution from Developers
9165 Durham St/Lambton St/Saugeen St Parent	52,575	1,010,000	FROM Sewer RF67
5105 Burnam Sty Editibion Sty Study con Strutent	80,409		FROM KWTP Water RF68
Total (Book)	176,281	1.055.000	FROM Lifecycle RF82
Total I Roads	804,630	1,955,000	
J Bridges, Culverts, Storm			
9110 Brown's Hill Bridge 2121	44,474	39,241	FROM DCs-Roads & Related RF80
9114 Various Culvert Repair		325,000	Provincial Grants
9167 Guard Rail Replacement		25,000	FROM Reserve-Capital
Total J Bridges, Culverts, Storm	44,474	389,241	
K Fleet			
9249 OPS Under Ground Tank Replacement- Kincardine Shop	2007-1-1-1	50,000	FROM Lifecycle RF82
9273 Tractor Replacement 3492	458,788		FROM Lifecycle RF82
9274 Single Axel Plow/Sander 3416	314,229		FROM Lifecycle RF82
9279 OPS - Replacement Sweeper 3420		400,000	FROM Lifecycle RF82
9280 OPS - Replacement One Ton Dump Truck 5561		98.828	FROM Lifecycle RF82
9281 OPS- Replacement Half Ton Truck 3476 (new patrol truck			FROM Lifecycle RF82
Underwood)		20,020	
9282 OPS- Replacement Riding Mower Cemetery 5558		7 000	T-Sale of Goods & Services
5252 of 5" Replacement Mullig Mower Cemetery 3336			FROM Lifecycle RF82
0303 ODS Bonlacoment Single Aval Blazz /S 2440			
9283 OPS Replacement Single Axel Plow/Sander 3419			FROM Community Benefits RF75
0204.00 P. J			FROM DCs-Public Works & Fleet RF80
9284 CS- Replacement 1144 Facilities Van		73,329	FROM Lifecycle RF82
9285 DS - New CBO/Inspector Vehicle		68,329	FROM Building Permits RF73
9286 OPS- Replacement Trackless Flail Mower		12,000	FROM Lifecycle RF82
9287 OPS-Replacement Trackless Ribbon Blower			FROM Lifecycle RF82
9288 OPS-Replacement Trackless Angle Sweeper			FROM Lifecycle RF82
9289 Water Tank (for tandem truck)			FROM Lifecycle RF82
9290 DS- New Inspector Vehicle			FROM Building Permits RF73
<u> </u>			-
9490 Utility Trailer for Wastewater		-	FROM Sewer RF67
9497 3/4 Ton Sewer Van 4399 Replacement			T-Sale of Goods & Services
			FROM Sewer RF67

	Carryforward	2023	Funding Source
9507 ES- Replacement Half Ton Truck Wtr 4435	Carrylorward		FROM KWTP Water RF68
3307 E3- Replacement Hall Toll Truck Wil 4433		08,323	TROW RWTF Water RIOS
9650 CS - New Rotary Mower		20.000	FROM Lifecycle RF82
9651 Landscape Trailer		VI 2 10 00 10 10 10 10 10 10 10 10 10 10 10	FROM Lifecycle RF82
Total K Fleet	773,017	1,477,973	THOM Encoyole III OL
O Airport	773,017	1,177,575	
9455 Mechanical Equipment Replacement		10.000	FROM Lifecycle RF82
9456 Airport Beacon			FROM Lifecycle RF82
Total O Airport	0	35,000	THOM Encoycle III 02
V General		33,000	
9176 Sunset Shoreline Erosion	239,049		Provincial Grant
9539 Phase 2 Cityworks Software Implementation	49,526		FROM Lifecycle RF82
Total V General	288,575	0	THOW Ellecycle III 62
Total Operations	1,910,696	3,857,214	
Total Infrastructure & Development	3,691,577	18,529,132	
ommunity Services	3,031,377	10,323,132	
Parks & Facilities			
N Trails			
9172 MECHANICS FOOTPATH(19)	27,021		FROM Lifecycle RF82
9614 Red & Green 10KM Loop	80,000		Donations
3014 Ned & Green Tokin Loop	50,000		Donations
9615 Birchwood Public Walkway Improvements		20 000	FROM Lifecycle RF82
3023 Bilenwood I dolle walkway improvenients		20,000	THOM Encoyole III 02
9628 Pedestrian Foot Bridges - Rehabilitation	107,010		FROM Lifecycle RF82
Total N Trails	214,031	20,000	THOM Encoyole III 02
P Parks	214,031	20,000	
9609 Playground Equipment		60,000	FROM Lifecycle RF82
9610 25 - Park picnic tables			FROM Lifecycle RF82
9611 Buildings Review - Multiple Facilities			FROM Reserve-Capital
9621 DC soccer field goal posts replacement			FROM Community Benefits RF75
9622 Connaught park - diamond 2 backstop		The second of	FROM Lifecycle RF82
9623 Connaught park - diamond 2 backstop  9623 Connaught park - inground sprinklers (3 ball diamonds)		9777 N 10 10 10 10 10 10 10 10 10 10 10 10 10	FROM Lifecycle RF82
9624 Station Beach - fence along marina		0.000.000.000	FROM Lifecycle RF82
9625 Waterfront Review	34,996	20,000	FROM Lifecycle RF82
9626 Station Beach - remodel, AODA upgrades	34,330	45.000	FROM Community Benefits RF75
9629 Connaught Park Upgrades	26,000	43,000	FROM Lifecycle RF82
9630 Huron Ridge Playground Equipment Replacement	2,000		Donations
3030 Haron Mage Flayground Equipment Replacement	53,000		FROM Community Benefits RF75
9632 Inground Garbage Receptacles	33,000	10.000	FROM Reserve-Capital
9635 Station Beach - boardwalk design development			FROM Community Benefits RF75
9644 Victoria Park - new band shell design, consultation			FROM Community Benefits RF75
9652 bike racks, various parks			FROM Lifecycle RF82
9654 Beach access points - steps assessment			FROM Lifecycle RF82
9655 Bruce ave. soccer fields - players benches			FROM Community Benefits RF75
Total P Parks	115,996	556,500	TROW Community Benefits Ri 75
R Facilities	113,330	330,300	
9020 MAC - key fob security system		20.000	FROM Reserve-Capital
9030 Medical Clinic Conversion to Natural Gas	30,000	W 10 PORTO	FROM Lifecycle RF82
9560 Medical Clinic - HVAC	30,000		FROM Lifecycle RF82
9561 Medical centre - centralized HVAC controls	30,000		FROM Lifecycle RF82
9562 Medical centre - centralized HVAC controls  9562 Medical centre - replacement chairs			FROM Lifecycle RF82
9563 Medical Clinic - LED Lighting upgrade	6,000	7,000	FROM Lifecycle RF82
9564 Medical Centre - 1st floor repaint	0,000	40 000	FROM Lifecycle RF82
9572 Art gallery - roof replacement			FROM Arts Facility RF56
3372 Art gailery - 1001 replacement			FROM Lifecycle RF82
9574 Art gallery - Key fob security system			FROM Reserve-Capital
9574 Art gallery - Key fob security system 9577 Upgrade D.C. Lighting to LED -Arena area	36,374	10,000	FROM Lifecycle RF82
9577 Opgrade D.C. Lighting to LED -Arena area 9578 Dehumidification - Davidson Centre	45,000		FROM Recreation-Davidson Centre RF72
5576 Denumiumcation - Daviuson Centre	10,000		FROM Lifecycle RF82
9579 North Dehumidifer DC	10,000	80 000	FROM Reserve-Capital
9580 Ride on Floor scrubber			
			FROM CCRE RE71
9586 DC Roof replacement (sec2,2.1,2.2,3,10)			FROM CCBF RF71
9587 DC Sound system replacement	EF 000	40,000	FROM Lifecycle RF82
9588 HVAC Replacement - Davidson Centre	55,000	100.000	FROM Recreation-Davidson Centre RF72
9591 DC Building condition assessment			Provincial Grants
9592 DC - Health Club flooring replacement			FROM Lifecycle RF82
9593 DC - Furniture Replacement			FROM Lifecycle RF82
9594 TSC - north dehumidifer		-	FROM CCBF RF71
9595 TSC - LED lighting retrofit (over ice only)			FROM CCBF RF71
OF DC TCC against a victoria wards against the		25,000	FROM Lifecycle RF82
9596 TSC- sound system replacement			FROM CCBF RF71

	Carryforward	2023	Funding Source
9598 HVAC Units - Tiverton Sports Centre	40,000	60,000	FROM Lifecycle RF82
9599 Dehumidifier - Tiverton Sports Centre	55,000		FROM Lifecycle RF82
9637 Kincardine Library - Carpet	28,000		FROM Lifecycle RF82
9638 Kincardine Library - Renovations	93,129		FROM Lifecycle RF82
9639 Tiverton Library - Ramp and Stairs		45,000	FROM Lifecycle RF82
9641 Lighthouse repainting		175,000	FROM Lifecycle RF82
9642 Lighthouse window replacement		10,000	FROM Lifecycle RF82
9656 Marina Fuel Tank Replacement		178,000	FROM Reserve-Capital
		150,000	FROM Marina RF69
Total R Facilities	443,503	1,695,000	
Total Parks & Facilities	773,530	2,271,500	
Fire Department			
U Fire Department			
9042 Car 3 Pickup Truck		88,329	FROM Lifecycle RF82
9049 Rescue Truck Replacement (Tiverton Station)	425,000		FROM Lifecycle RF82
9052 Womens Facilities Upgrade	15,000	30,000	FROM Lifecycle RF82
9055 Fire Stations Upgrades to Natural Gas	10,000		FROM Reserve-Capital
9056 Replacement of Pumper 12-2 Kincardine Fire Station	650,000		FROM Community Benefits RF75
	200,000		FROM Lifecycle RF82
9057 Traffic Pre-Emption - Highway 21		70,000	FROM Community Benefits RF75
9062 FIRE TRAINING FACILITY(19/17)			FROM Lifecycle RF82
Total U Fire Department	1,300,000	198,329	
Total Fire Department	1,300,000	198,329	
Total Community Services	2,073,530	2,469,829	
Total Capital Departments	5,765,107	21,152,961	