

BY-LAW

NO. 2021 - 021

BEING A BY-LAW TO ADOPT THE ESTIMATES OF ALL SUMS REQUIRED DURING THE YEAR 2021

WHEREAS Section 290 of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

NOW THEREFORE the Council of The Corporation of the Municipality of Kincardine **ENACTS** as follows:

- 1. That the estimates, attached hereto as Schedule 'A', the 2021 Operating Budget Summary and Schedule 'B', the 2021 Capital Budget Summary, and forming part of this by-law, be adopted as the budget for the year 2021.
- 2. This by-law shall come into full force and effect upon its final passage.
- 3. This By-law may be cited as the "2021 Budget By-law".

READ a **FIRST** and **SECOND TIME** this 17th day of February, 2021.

READ a **THIRD TIME** and **FINALLY PASSED** this 17th day of February, 2021.

Deputy Mayor Randy Roppel Signed with ConsignO Cloud (2021/03/02) Verify with ConsignO or Adobe Reader.	Signed with ConsignO Cloud (2021/03/02) Verify with ConsignO or Adobe Reader.
Deputy Mayor	Clerk

2021 Operating Budget Summary						
	Schedule A to By-Law No.		0/1/			
	2020	2021	Variance	% Variance		
	Budget	Budget	2021 to 2020	2021 to 2020		
Council and CAO						
Council						
Revenue	37,000	517,000	480,000	1,297%		
Expenses	487,632	965,001	477,369	(98%)		
Surplus/(Deficit)	-450,632	-448,001	2,631	1%		
CAO	MANAGORIAN KANIFACIOSAN KANIFININ MANAGORIAN KANIFINI KANIFACIO KA	mananamananamanananananananananana	ing antantang antantang antantang antantang antantang antantang antantang antantang antantang and antantang an	CALEALUGIO CALEALUGIO CALEALUGIO CALEALUGIO CA		
Revenue	105,657	109,573	3,916	4%		
Expenses	617,800	676,949	59,149	(10%)		
Surplus/(Deficit)	-512,143	-567,376	-55,233	(11%)		
Economic Development	***************************************			\(\frac{1}{2}\)		
Expenses	255,485	216,994	-38,491	15%		
Surplus/(Deficit)	-255,485	-216,994	38,491	15%		
Total Council and CAO	1,218,260	1,232,371	14,111	(1%)		
Treasury	1,210,200	1,232,371	14,111	(170)		
Taxation	and the second s					
Revenue	10 604 721	10 222 402	627.761	70/		
	18,684,731	19,322,492	637,761	3%		
Surplus/(Deficit)	18,684,731	19,322,492	637,761	(3%)		
Treasury	2 000 040	2 425 710		100/		
Revenue	2,888,949	3,425,710	536,761	19%		
Expenses	5,723,904	6,239,971	516,067	(9%)		
Surplus/(Deficit)	-2,834,955	-2,814,261	20,694	1%		
				/4 = 0 ()		
Expenses	202,658	232,230	29,572	(15%)		
Surplus/(Deficit)	-202,658	-232,230	-29,572	(15%)		
Total Treasury	-15,647,118	-16,276,001	-628,883	(4%)		
Clerk				·		
Clerk						
Revenue	19,360	25,040	5,680	29%		
Expenses	536,558	584,902	48,344	(9%)		
Surplus/(Deficit)	-517,198	-559,862	-42,664	(8%)		
Tourism	sammen en e	-00476484848686486486486486486486486486486486				
Revenue	30,500	29,950	(550)	general acententent are ententententententententententententente		
Expenses	330,873	345,739	14,866	 		
Surplus/(Deficit)	-300,373	-315,789	-15,416	(5%)		
Total Clerk	817,571	875,651	58,080	(7%)		
Fire Department			*******************************	;		
Fire Department	AMENICOS CON EN ENCOCON EN ENMONOS ANCENCIAS EN ENCOCONO CON ENCOCON EN ENCOCON EN ENCOCON EN ENCOCON EN ENCOC			Jarahon en earen ear		
Revenue	174,137	283,569	109,432	63%		
Expenses	1,233,774	1,557,330	323,556	(26%)		
Surplus/(Deficit)	-1,059,637	-1,273,761	-214,124	(20%)		
Total Fire Department	1,059,637	1,273,761	214,124	(20%)		
Police Services						
Police Services	and the second s	and the second	and the second s			
Revenue	82,650	82,650		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		

	2020	2021	Variance	% Variance
	Budget	Budget	2021 to 2020	2021 to 2020
Expenses	2,421,832	2,355,850	-65,982	3%
Surplus/(Deficit)	-2,339,182	-2,273,200	65,982	3%
Total Police Services	2,339,182	2,273,200	-65,982	3%
Public Works				
Water				
Revenue	3,011,820	3,092,248	80,428	3%
Expenses	3,011,820	3,092,248	80,428	(3%)
Surplus/(Deficit)				
Wastewater				
Revenue	2,555,402	2,623,903	68,501	3%
Expenses	2,555,402	2,623,903	68,501	(3%)
Surplus/(Deficit)				
Roads	untica describa un tras de la calenda popular de describa un tras de la calenda de la		and an action of the factor of	
Revenue	46,900	62,800	15,900	34%
Expenses	3,608,479	3,815,756	207,277	(6%)
Surplus/(Deficit)	-3,561,579	-3,752,956	-191,377	(5%)
Bridges, Culverts, Storm	umane ancane ancane ancane appare ancane	anner anno de la como d	aranamanamanamanamanamanamanamanamanaman	oneneremmeneremmeneremmeneremme
Revenue	36,122	36,122		***************************************
Expenses	512,183	509,213	-2,970	1%
Surplus/(Deficit)	-476,061	-473,091	2,970	1%
Fleet				
Revenue	20,800	20,800		
Expenses	970,563	891,712	-78,851	8%
Surplus/(Deficit)	-949,763	-870,912	78,851	8%
Waste Management				
Revenue	887,750	932,750	45,000	5%
Expenses	1,528,077	1,513,967	-14,110	1%
Surplus/(Deficit)	-640,327	-581,217	59,110	9%
Cemeteries		301,217		
Revenue	136,200	133,200	(3,000)	(2%)
Expenses	246,206	268,159	21,953	(2%) (9%)
Surplus/(Deficit)	-110,006	-134,959	-24,953	(23%)
Trails	-110,000	-134,535	-24,933	(23/0)
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Revenue Expenses	2,000 39,170	500	(1,500) 4,063	(75%) (10%)
		43,233		anamanananan manamanan manamanan manamana
Surplus/(Deficit)	-37,170	-42,733	-5,563	(15%)
Airport		04.200		/20/\
Revenue	86,000	84,300	(1,700)	(2%)
Expenses	316,292	314,656	-1,636	1%
Surplus/(Deficit)	-230,292	-230,356	-64	
GIS		······	·····	
Expenses	106,553	110,485	3,932	(4%)
Surplus/(Deficit)	-106,553	-110,485	-3,932	(4%)
Total Public Works	6,111,751	6,196,709	84,958	(1%)
Parks & Recreation Parks			******************************	<u> </u>

	2020	2020 2021		% Variance	
	Budget	Budget	2021 to 2020	2021 to 2020	
Revenue	61,205	55,701	(5,504)	(9%)	
Expenses	896,135	976,063	79,928	(9%)	
Surplus/(Deficit)	-834,930	-920,362	-85,432	(10%)	
Recreation		<i>52</i> 0,502		(10/0)	
Revenue	795,940	652,640	(143,300)	(18%)	
Expenses	1,121,235	1,028,926	-92,309	8%	
Surplus/(Deficit)	-325,295	-376,286	-50,991	(16%)	
Facilities	-523,233	-370,280	-30,331	(10/0)	
Revenue	785,637	625,332	(160,305)	(20%)	
Expenses			107,726	(20%) (4%)	
Surplus/(Deficit)	2,416,234 -1,630,597	2,523,960	-268,031		
Total Parks & Recreation	*************	-1,898,628	· · · · · · · · · · · · · · · · · · ·	(16%)	
	2,790,822	3,195,276	404,454	(14%)	
Building & Planning				***************************************	
Building Department				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Revenue	422,000	427,845	5,845	1%	
Expenses	422,000	427,845	5,845	(1%)	
Surplus/(Deficit)	***************************************			***************************************	
Planning					
Revenue	78,620	225,620	147,000	187%	
Expenses	692,723	721,908	29,185	(4%)	
Surplus/(Deficit)	-614,103	-496,288	117,815	19%	
By-Law Enforcement					
Revenue	21,050	23,550	2,500	12%	
Expenses	115,356	123,569	8,213	(7%)	
Surplus/(Deficit)	-94,306	-100,019	-5,713	(6%)	
Buildings					
Revenue	474,173	427,220	(46,953)	(10%)	
Expenses	1,075,659	1,059,946	-15,713	1%	
Surplus/(Deficit)	-601,486	-632,726	-31,240	(5%)	
Total Building & Planning	1,309,895	1,229,033	-80,862	6%	
Total Municipality of Kincardine		. ,	· · · · · · · · · · · · · · · · · · ·		

2021 Capital Budget Summary Schedule B to By-Law No. 2021 - 021				
Schedule D to	Carryforward	2021	Funding	
9162 Maple St. Reconstruction			RF68-4425 Water	
		960,000	RF75-Community Benefits	
		500,000	Bruce Telecom Dividend	
	0	1,500,000		
9474 Huron Terrace Forcemain Replacement	8,884,030			
H020 Queen St Reconstruction-Engineering Parent		,	RF68-4425 Water	
			RF67-Sewer	
		· · · · · · · · · · · · · · · · · · ·	RF82-Lifecycle	
	***************************************	114,000		
1004 Bervie S/R - Parent			RF71-Gas Taxes	
		•	RF82-Lifecycle	
1006 D		660,000	DECO 4435 W/-h	
1006 Bruce Road 15 - Inverhuron Servicing Parent			RF68-4425 Water	
			RF67-Sewer	
		27,000	County Contribution 36% of entire project	
		30,000	RF82-Lifecycle	
	0	75,000	IN 02-Eliccycle	
1007 Durham St/Lambton St/ and Saugeen St. Parent			RF68-4425 Water	
1007 Darridin Signatura State Control of Con			RF67-Sewer	
		584,570		
			RF82-Lifecycle	
	0	3,545,000		
Treasury			•	
B Information Technology				
B001 Failover Server and Off-Site Backup Installation		25,000	RF82-Lifecycle	
Total B Information Technology		25,000		
Total Treasury		25,000		
Clerk				
E Clerk	***********************************	***********		
9027 Records Storage Modification	50,000		RF82-Lifecycle	
9575 Heritage Conservation District Plan	50,000	450.000	RF82-Lifecycle	
E006 Updates to Council Chambers - Electronic Meetings Total E Clerk	100.000		RF82-Lifecycle	
F Tourism	100,000	150,000		
9653 DOWNTOWN SOUND SYSTEM(19)	10,000		RF82-Lifecycle	
JOSS DOWNTOWN JOSING JISTEM(LS)	10,000		Donations	
Total F Tourism	20,000	0	Donations	
Total Clerk	120,000	150,000	***************************************	
Public Works				
G Water				
9502 K WATER INTERNAL/DONATED		40,000	RF68-4425 Water	
9511 K-WATER METER		12,000	RF68-4425 Water	
9515 HYDRANT		10,000	RF68-4425 Water	
9525 KWTP UV DISINFECTION(19/18)	1,334,000		RF68-4425 Water	
9526 TIV REPL PLC&PUMP(19)	329,126		RF24-Tiv Water	
	345,500			
	674,626	************		
9532 K STANDPIPE REPL PUMP(19)	1,009,476		RF68-4425 Water	
9535 KWTP HIGHLIFT PUMP#3(19/18)	200,000	FAR AAA	DECO 442E W.	
G007 McLeod Ave Watermain Replacement			RF68-4425 Water	
G008 Highland Drive Watermain Replacement			RF68-4425 Water	
G041 Scott's Point Well Replacement			RF68-4425 Water 45% RF68-4425 Water; 45% RF67	
G042 KWTP Verbatim Replacement with SCADA Total G Water	2 210 102		45% KF60-4425 Water; 45% KF6/	
H Wastewater	3,218,102	1,242,000		
9466 REPL PUMP LAKE ST PS & UPGRD		3ህ ባህህ	RF67-Sewer	
9480 Huron Terrace Pump Station Upgrades	2,200,000		RF67-Sewer	
9482 HT&DURHAM PUMP STN UPGRADES(18)	500,000	555,000	111 07 JCWCI	
9484 KWWTP Aeration Upgrades	1,400,000		RF67-Sewer	

2021 Capital Budget Summary Schedule B to By-Law No. 2021-xx				
	Carryforward	2021	Funding	
9487 WASTEWATER - INTERNAL/DONATED		30,000	RF67-Sewer	
9547 BEC UV SYSTEM(19)	900,000		RF67-Sewer	
Total H Wastewater I Roads	5,000,000	860,000		
9130 Concession 2 and BR 23 Improvements	70,000		OCIF	
	5,000		RF82-Lifecycle	
	75,000			
9131 Pedestrian Crossing Community Review	20,000		RF82-Lifecycle	
IO11 Crosswalk Upgrades - Queen/Harbour St & Queen/Durham St.		75,000	RF82-Lifecycle	
IO16 Road Study and Traffic Counts	 	50,000	Contingency Reserve	
IO56 Pedestrian Crossing - Huron Terrace and Station Beach		25,000	RF82-Lifecycle	
Total Roads	95,000	150,000		
J Bridges, Culverts, Storm				
9114 Various Culvert Repair		130,000	Contingency Reserve	
9404 BRUCE RD 15 STORM SEWER (19)	30,000			
9420 LAKE ST SOUTH STORM(19)	10,000			
9424 ALBERT RD STORM SEWER(19)	15,000			
Total J Bridges, Culverts, Storm	55,000	130,000		
K Fleet		· · · · · · · · · · · · · · · · · · ·		
9255 REPL 3482 PLOW(19)	325,000		***************************************	
K008 Tandem Plow/Sander 3484	<u> </u>	325,000	RF75-Community Benefits	
K010 One Half Ton Truck Replacement Wtr Dept 4432			RF82-Lifecycle	
K011 Tractor (Cemetery) 5556			RF82-Lifecycle	
K024 3/4 Ton Van Wtr Dept 4437/4395			RF82-Lifecycle \$48,000; RF68-4425 Water \$32,000	
K026 Trackless Sidewalk Unit		80.000	RF82-Lifecycle	
KOZO ITACKICSS SIUCWAIK OTIIL			RF80-DCs-Fleet	
		180,000	IN 80-DCS-FIEEL	
K035 Sweeper Attachment -Loader			RF82-Lifecycle	
K037 1/2 ton truck for Water Dept		*******************	RF68-4425 Water	
Total K Fleet	325,000	750,000	M 00-4425 Water	
L Waste Management	323,000	730,000		
L004 KWMC-Paving main entrance		140 000	Contingency Reserve	
L006 KWMC - Construction of Cell #2 (B/C)		***********	RF49-4445 Landfill	
Total L Waste Management	0	440,000	M +3 +++3 Edildiii	
N Trails		440,000		
9172 MECHANICS FOOTPATH(19)	50,000		RF82-Lifecycle	
9604 KIPP Trail - Huron Ridge to Kin-Huron	806,630		Recreation Infrastructure Grant	
3004 Kirl Hall Hallott Mage to Kirl Hallott	240,000	65,000	RF82-Lifecycle	
	353,370		Donations	
	1,400,000	65,000	DOTIGUOUS	
N003 Trail Signage Replacement Program - Phase III	1,400,000		RF82-Lifecycle	
N004 Red & Green 10KM Loop			Bruce Power	
N007 Helliwell Park Foot Path Connection - replacement			RF82-Lifecycle	
N008 Park Street Ext Footpath Rehabilitation			RF82-Lifecycle	
N009 Reynolds Dr. Path Replacement			RF82-Lifecycle	
Total N Trails	1,450,000	197,000	THE LITECYCIC	
O Airport	1,750,000	137,000		
9454 Airport Signage	20,000		RF82-Lifecycle	
O015 Kiosk Fuel System Upgrade	20,000	100 000	RF82-Lifecycle	
Total O Airport	20,000	100,000	111 02 LITCOYOL	
V General	20,000	100,000	***************************************	
9493 HWY 9/21 BUSINESS PARK SERVICING (19)	4,065,000		***************************************	
5 155 THAT STEE DOUBLESS LAW SERVICING (T2)	450,000		***************************************	
	4,515,000	***************************************		
V003 Sunset Shoreline Erosion	4,515,000	251 7/1	Covid-19 Resilience Fund	
voos sunset shoreline E1031011			RF82-Lifecycle	
Total V General	4,515,000	275,000	M 02-LITECYCIE	
Total Public Works				
TOTAL LADIIC MOLK?	14,678,102	4,144,000		

	udget Summary				
Schedule B to By-Law No. 2021-xx					
	Carryforward	2021	Funding		
Parks & Recreation					
P Parks					
9607 Boardwalk Replacement	60,000	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	RF82-Lifecycle		
9644 Victoria Park Gazebo Replacement	80,000		RF82-Lifecycle		
P009 Parks and Waterfront Review			RF82-Lifecycle		
P013 Replace 2520 Tractor			RF82-Lifecycle		
P014 New Bleachers		40,000	Contingency Reserve		
Total P Parks	140,000	245,000			
Q Recreation					
9589 Arena Refrigeration System Project	120,000		OTF Trillium Grant		
	285,000		Davidson Centre RF 72		
	405,000				
9590 Davidson Centre Office Renovation Project	75,000		RF82-Lifecycle		
9612 Repair Harbour Retaining Wall	60,000	25,000	RF82-Lifecycle		
Q011 Conversion of Parks & Recreation Facilities to Natural Gas		30,000	Contingency Reserve		
Q017 Pool HVAC Unit		20,000	RF82-Lifecycle		
Q018 Volleyball Courts	***************************************	10,000	RF82-Lifecycle		
Total Q Recreation	540,000	85,000			
Total Parks & Recreation	680,000	330,000	•		
Building & Planning	***		•		
R Building Department					
9017 MAC - Generator	350,000	50,000	RF82-Lifecycle		
9638 Kincardine Library - Renovations	78,000		RF82-Lifecycle		
9646 Replacement of Lighthouse Stairs	130,000		RF82-Lifecycle		
R013 Medical Clinic Conversion to Natural Gas		30,000	RF82-Lifecycle		
Total R Building Department	558,000	80,000			
Total Building & Planning	558,000	80,000			
Fire & Emergency Services		•			
U Fire Department	***				
U007 Rescue Truck Replacement (Tiverton Station)	**	425,000	RF82-Lifecycle		
U015 Porta tank & portable pump	***	~~~~~	Contingency Reserve		
U018 Womens Facilities Upgrade	**		RF82-Lifecycle		
U019 Kincardine Fire Station Bay Doors	***		RF82-Lifecycle		
U020 Fire Stations Upgrades to Natural Gas	**		Contingency Reserve		
Total U Fire Department	0	475,500			
Total Fire & Emergency Services	3	475,500			
otal Capital Departments	24,920,132	11,098,500			

THE CORPORATION OF THE MUNICIPALITY OF KINCARDINE



BY-LAW

No. 2021 - 132

BEING A BY-LAW TO AMEND BY-LAW NO. 2021 - 021; BEING A BY-LAW TO ADOPT THE ESTIMATES OF ALL SUMS REQUIRED DURING THE YEAR 2021

WHEREAS Section 290 of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

AND WHEREAS the Council of The Corporation of the Municipality of Kincardine, with passage of By-law No. 2021 - 021, adopted the estimates of all sums required during the year 2021;

AND WHEREAS the Council of The Corporation of the Municipality of Kincardine deems it necessary to amend the budget to include the pier repairs project for \$210,000 to be funded by the contingency reserve as per Resolution #04/26/21-03; to amend the Maple St reconstruction project to utilize project savings to increase the scope of paving at the Kincardine Waste Management Centre funded by Community Benefits RF75 in the amount of \$136,361 as per Resolution #05/03/21-11; to increase the Maple St Pumping Station project by \$20,000 (funded from Sewer RF67) as per Resolution #06/07/21-11; to include the purchase of jersey barriers for \$8,320 to be funded by the Covid Safe Restart Funds as per Resolution #04/26/11-09; to include the addition of contracted bylaw services of \$53,000 to be funded by the Covid Safe Restart Funds as per Resolution #06/07/21-17; to increase the SCADA upgrades project by \$60,000 (funded by Water RF68, Sewer RF67 and Lifecycle RF82) as per Resolution #07/05/21-14 and to increase the Stage 2B Cell Construction project by \$58,408 (funded by the Landfill RF49) as per Resolution #07/12/21 - 04;

NOW THEREFORE the Council of The Corporation of the Municipality of Kincardine **ENACTS** as follows:

- 1. That Schedule 'A' 2021 Operating Budget Summary, of By-law No. 2021 021 be hereby repealed and replaced with the attached Schedule 'A'.
- 2. That Schedule 'B' 2021 Capital Budget Summary, of By-law No. 2021 021 be hereby repealed and replaced with the attached Schedule 'B'.
- 3. This by-law shall come into full force and effect upon its final passage.
- 4. This By-law may be cited as the "2021 Budget Amendment (1) By-law".

Page 2 of 2 2021 Budget Amendment (1) By-law By-law No. 2021 - 132

READ a **FIRST** and **SECOND TIME** this 12th day of July, 2021.

READ a **THIRD TIME** and **FINALLY PASSED** this 12th day of July, 2021.



Jennifer Lawrie
Signed with ConsignO Cloud
(2021/07/19)
Verify with verifio.com or Adobe Reader.

or Clerk

2021 Operating Budget Summary Schedule A to By-Law No. 2021-021

Amended by By-Law No.2021-xx						
	2020	2021	Variance	% Variance		
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Council						
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CAO						
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Economic Development						
Expenses	255,485	216,994	-38,491	15%		
Surplus/(Deficit)	-255,485	-216,994	38,491	15%		
Total Council and CAO	1,218,260	1,232,371	14,111	(1%)		
Treasury						
Taxation						
Revenue	18,684,731	19,322,492	637,761	3%		
Surplus/(Deficit)	18,684,731	19,322,492	637,761	(3%)		
Treasury						
Revenue	2,888,949	3,425,710	536,761	19%		
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IT	, ,		,			
Expenses	202,658	232,230	29,572	(15%)		
Surplus/(Deficit)	-202,658	-232,230		(15%)		
Total Treasury	-15,647,118	-16,276,001	-628,883	(4%)		
Clerk		, , , , , , , , , , , , , , , , , , , ,	, , , , , , , , , , , , , , , , , , , ,	()		
Clerk						
Revenue	19,360	25,040	5,680	29%		
Expenses	536,558	584,902	48,344	(9%)		
Surplus/(Deficit)	-517,198	-559,862	-42,664	(8%)		
Tourism	52.,255	555,552	,	(275)		
Revenue	30,500	29,950	(550)	(2%)		
Expenses	330,873	345,739	14,866	(4%)		
Surplus/(Deficit)	-300,373	-315,789	-15,416	(5%)		
Total Clerk	817,571	875,651	58,080	(7%)		
Fire Department	017,371	675,051	38,000	(770)		
Fire Department						
Revenue	174,137	344,889	170,752	98%		
	1,233,774		384,876			
Expenses Surplus // Deficit)		1,618,650	-	(31%)		
Surplus/(Deficit)	-1,059,637	-1,273,761	-214,124	(20%)		
Total Fire Department	1,059,637	1,273,761	214,124	(20%)		
Police Services						
Police Services						

	2020	2021	Variance	% Variance
	Budget	Budget	2021 to 2020	2021 to 2020
Revenue	82,650	82,650		
Expenses	2,421,832	2,355,850	-65,982	3%
Surplus/(Deficit)	-2,339,182	-2,273,200	65,982	3%
Total Police Services	2,339,182	2,273,200	-65,982	3%
Public Works				
Water				
Revenue	3,011,820	3,092,248	80,428	3%
Expenses	3,011,820	3,092,248	80,428	(3%)
Surplus/(Deficit)				
Wastewater				
Revenue	2,555,402	2,623,903	68,501	3%
Expenses	2,555,402	2,623,903	68,501	(3%)
Surplus/(Deficit)				
Roads				
Revenue	46,900	62,800	15,900	34%
Expenses	3,608,479	3,815,756	207,277	(6%)
Surplus/(Deficit)	-3,561,579	-3,752,956	-191,377	(5%)
Bridges, Culverts, Storm		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		()
Revenue	36,122	36,122		
Expenses	512,183	509,213	-2,970	1%
Surplus/(Deficit)	-476,061	-473,091	2,970	1%
Fleet	,	,		
Revenue	20,800	20,800		
Expenses	970,563	891,712	-78,851	8%
Surplus/(Deficit)	-949,763	-870,912	78,851	8%
Waste Management			, , , , , , , , , , , , , , , , , , , ,	
Revenue	887,750	932,750	45,000	5%
Expenses	1,528,077	1,513,967	-14,110	
Surplus/(Deficit)	-640,327	-581,217	59,110	9%
Cemeteries	111,121			
Revenue	136,200	133,200	(3,000)	(2%)
Expenses	246,206	268,159	21,953	(9%)
Surplus/(Deficit)	-110,006	-134,959	-24,953	(23%)
Trails		20.,000		(2275)
Revenue	2,000	500	(1,500)	(75%)
Expenses	39,170	43,233	4,063	(10%)
Surplus/(Deficit)	-37,170	-42,733	-5,563	(15%)
Airport	07,270	12,700	3,200	(2370)
Revenue	86,000	84,300	(1,700)	(2%)
Expenses	316,292	314,656	-1,636	
Surplus/(Deficit)	-230,292	-230,356	-64	170
GIS	250,252	230,330	-04	
Expenses	106,553	110,485	3,932	(4%)
Surplus/(Deficit)	-106,553	-110,485		
Total Public Works	6,111,751	6,196,709	-3,932 84,958	(4%)
Parks & Recreation	0,111,/31	0,150,709	04,338	(1%)

	2020	2021	Variance	% Variance
	Budget	Budget	2021 to 2020	2021 to 2020
Parks				
Revenue	61,205	55,701	(5,504)	(9%)
Expenses	896,135	976,063	79,928	(9%)
Surplus/(Deficit)	-834,930	-920,362	-85,432	(10%)
Recreation				
Revenue	795,940	652,640	(143,300)	(18%)
Expenses	1,121,235	1,028,926	-92,309	8%
Surplus/(Deficit)	-325,295	-376,286	-50,991	(16%)
Facilities				
Revenue	785,637	625,332	(160,305)	(20%)
Expenses	2,416,234	2,523,960	107,726	(4%)
Surplus/(Deficit)	-1,630,597	-1,898,628	-268,031	(16%)
Total Parks & Recreation	2,790,822	3,195,276	404,454	(14%)
Building & Planning				
Building Department				
Revenue	422,000	427,845	5,845	1%
Expenses	422,000	427,845	5,845	(1%)
Surplus/(Deficit)				
Planning				
Revenue	78,620	225,620	147,000	187%
Expenses	692,723	721,908	29,185	(4%)
Surplus/(Deficit)	-614,103	-496,288	117,815	19%
By-Law Enforcement				
Revenue	21,050	23,550	2,500	12%
Expenses	115,356	123,569	8,213	(7%)
Surplus/(Deficit)	-94,306	-100,019	-5,713	(6%)
Buildings				
Revenue	474,173	427,220	(46,953)	(10%)
Expenses	1,075,659	1,059,946	-15,713	1%
Surplus/(Deficit)	-601,486	-632,726	-31,240	(5%)
Total Building & Planning	1,309,895	1,229,033	-80,862	6%
Total Municipality of Kincardine				

2021 Capital Budg Schedule B to By-Lav	w No. 2021-021		
Amended by By-La		2021	From diam.
	Carryforward	2021	Funding
I055 Bervie S/R		566.315	RF71-Gas Taxes
ioss betwee s/it			RF82-Lifecycle
	-	660,000	
9138 Bruce Road 15 - Inverhuron Servicing Parent			RF68-4425 Water
			RF67-Sewer
			County Contribution 36% of entire
			RF82-Lifecycle
		75,000	
9162 Maple St. Reconstruction		40,000	RF68-4425 Water
		823,639	RF75-Community Benefits
		500,000	Bruce Telecom Dividend
		1,363,639	
9165 Durham St/Lambton St/Saugeen St Parent		760,000	
		505,000	
		584,570	
		1,695,430	
		3,545,000	
9464 Queen St Sewermain Replacement		38,000	
		38,000	
		38,000	
		114,000	
9474 Huron Terrace Forcemain Replacement	8,884,030		
Treasury			
B Information Technology			
9022 Failover Server and Off-Site Backup Installation		25,000	RF82-Lifecycle
Total B Information Technology		25,000	
Total Treasury		25,000	
Clerk			
E Clerk			
9014 Updates to Council Chambers - Electronic Meetings		150,000	RF82-Lifecycle
9027 Records Storage Modification	50,000		RF82-Lifecycle
9575 Heritage Conservation District Plan	50,000		RF82-Lifecycle
Total E Clerk	100,000	150,000	
F Tourism			
9653 DOWNTOWN SOUND SYSTEM(19)	10,000	-	RF82-Lifecycle
	10,000		Donations
	20,000		
Total F Tourism	20,000	0	
Total Clerk	120,000	150,000	
Public Works			
G Water			
9502 K WATER INTERNAL/DONATED			RF68-4425 Water
9511 K-WATER METER			RF68-4425 Water
9514 McLeod Ave Watermain Replacement			RF68-4425 Water
9515 HYDRANT		•	RF68-4425 Water
9516 Highland Drive Watermain Replacement			RF68-4425 Water
9517 Scott's Point Well Replacement			RF68-4425 Water
9518 KWTP Verbatim Replacement with SCADA		160,000	45% RF68-4425 Water; 45% RF67
OF 2F MATTER WE DISINGUISTICAN (4.0)	1 224 222		Sewer; 10% RF82 Lifecycle
9525 KWTP UV DISINFECTION(19/18)	1,334,000		RF68-4425 Water
9526 TIV REPL PLC&PUMP(19)	329,126		RF68-4425 Water
	345,500		Gas Taxes
OF 22 K CTANDDIDE DEDI DUMAD(40)	674,626		DECG 442E W/-+
9532 K STANDPIPE REPL PUMP(19)	1,009,476		RF68-4425 Water
9535 KWTP HIGHLIFT PUMP#3(19/18)SARATGAWTR13/1211/10/09	200,000	1 202 202	RF68-4425 Water
Total G Water	3,218,102	1,302,000	
H Wastewater			

2021 Capital Budget Summary Schedule B to By-Law No. 2021-021 Amended by By-Law No. 2021-xx				
	Carryforward	2021	Funding	
9480 Huron Terrace Pump Station Upgrades	2,200,000	800.000	RF67-Sewer	
9481 Maple St Pump Station Upgrades	65,000	200000000000000000000000000000000000000	RF67-Sewer	
9482 HT&DURHAM PUMP STN UPGRADES(18)	500,000	20,000	RF67-Sewer	
9484 KWWTP Aeration Upgrades	1,400,000		RF67-Sewer	
	1,400,000	20.000		
9487 WASTEWATER - INTERNAL/DONATED		30,000	RF67-Sewer	
9547 BEC UV SYSTEM(19)	900,000	-	RF67-Sewer	
Total H Wastewater	5,065,000	880,000		
l Roads				
9130 Concession 2 and BR 23 Improvements	70,000		OCIF	
	5,000		RF82-Lifecycle	
	75,000			
9131 Pedestrian Crossing Community Review	20,000		RF82-Lifecycle	
9132 Crosswalk Upgrades - Queen/Harbour St & Queen/Durham St.	,	75.000	RF82-Lifecycle	
9133 Road Study and Traffic Counts			Contingency Reserve	
			RF82-Lifecycle	
9134 Pedestrian Crossing - Huron Terrace and Station Beach	05.000	,	III 02-LIIECYCIE	
Total I Roads	95,000	150,000		
J Bridges, Culverts, Storm				
9114 Various Culvert Repair		130,000	Contingency Reserve	
9404 BRUCE RD 15 STORM SEWER (19)	30,000			
9420 LAKE ST SOUTH STORM(19)mt FOREST STORM11/10	10,000			
9424 ALBERT RD STORM SEWER(19)	15,000			
Total J Bridges, Culverts, Storm	55,000	130,000		
K Fleet	,			
9255 REPL 3482 PLOW(19)	325,000			
9256 Tandem Plow/Sander 3484	323,000	225 000	RF75-Community Benefits	
			RF82-Lifecycle	
9257 Sweeper Attachment -Loader				
9259 Tractor (Cemetery) 5556			RF82-Lifecycle	
9260 Trackless Sidewalk Unit			RF80-DCs-Fleet	
			RF82-Lifecycle	
		180,000		
9503 One Half Ton Truck Replacement Wtr Dept 4432		50,000	RF82-Lifecycle	
9504 3/4 Ton Van Wtr Dept 4437/4395		80,000	RF82-Lifecycle \$48,000; RF68-4425	
			Water \$32,000	
9505 1/2 ton truck for Water Dept		50,000	RF68-4425 Water	
Total K Fleet	325,000	750,000		
L Waste Management	020,000	,,,,,,,,		
9556 KWMC-Paving main entrance		140,000	Contingency Reserve	
5550 KWIVIC-Favilig IIIaili elitialice			Community Benefits RF75	
			Community Benefits RF75	
	_	276,361		
9557 KWMC - Construction of Cell #2 (B/C)	-		RF49-Landfill	
Total L Waste Management	0	634,769		
N Trails				
9172 MECHANICS FOOTPATH(19)	50,000		RF82-Lifecycle	
9604 KIPP Trail - Huron Ridge to Kin-Huron	806,630		Recreation Infrastructure Grant	
	240,000	65,000	RF82-Lifecycle	
	353,370		Donations	
	1,400,000			
9614 Red & Green 10KM Loop	2) 100,000	30,000	Bruce Power	
9616 Trail Signage Final			RF82-Lifecycle	
9617 Helliwell Park Foot Path Connection - replacement			RF82-Lifecycle	
9618 Park Street Ext Footpath Rehabilitation			RF82-Lifecycle	
9619 Reynolds Dr. Path Replacement		12,000	RF82-Lifecycle	
Total N Trails	1,450,000	197,000		
Airport				
9454 Airport Signage	20,000		RF82-Lifecycle	
9459 Kiosk Fuel System Upgrade		100,000	RF82-Lifecycle	
Total O Airport	20,000	100,000		
General		,		

2021 Capital Budget Summary				
Schedule B to By-Law No. 2021-021 Amended by By-Law No. 2021-xx				
9176 Sunset Shoreline Erosion			Covid-19 Resilience Fund	
			RF82-Lifecycle	
	4.545.000	275,000		
9493 HWY 9/21 BUSINESS PARK SERVICING (19)	4,515,000			
Total V General	4,515,000	275,000		
Total Public Works	14,743,102	4,418,769		
Parks & Recreation				
P Parks	60,000	F0 000	DEGG 1:6	
9607 Boardwalk Replacement	60,000		RF82-Lifecycle	
9608 Kincardine Pier Repairs			RF82-Lifecycle	
9625 Parks and Waterfront Review			RF82-Lifecycle	
9636 Replace 2520 Tractor			RF82-Lifecycle	
9640 New Bleachers	00.000		Contingency Reserve	
9644 Victoria Park Gazebo Replacement	80,000		RF82-Lifecycle	
Total P Parks	140,000	455,000		
Q Recreation		20.000		
9581 Conversion of Parks & Recreation Facilities to Natural Gas			Contingency Reserve	
9583 Pool HVAC Unit	100.000	20,000	RF82-Lifecycle	
9589 Arena Refrigeration System Project	120,000		OTF Trillium Grant	
	285,000		Davidson Centre RF72	
	405,000			
9590 Davidson Centre Office Renovation Project	75,000			
9612 Repair Harbour Retaining Wall	60,000		RF82-Lifecycle	
9649 Volleyball Courts			RF82-Lifecycle	
Total Q Recreation	540,000	85,000		
Total Parks & Recreation	680,000	540,000		
Building & Planning				
R Building Department				
9017 MAC - Generator	350,000		RF82-Lifecycle	
9030 Medical Clinic Conversion to Natural Gas		30,000	RF82-Lifecycle	
9638 Kincardine Library - Renovations	78,000		RF82-Lifecycle	
9646 Replacement of Lighthouse Stairs	130,000		RF82-Lifecycle	
Total R Building Department	558,000	80,000		
Total Building & Planning	558,000	80,000		
Fire & Emergency Services				
J Fire Department		Secretario de Mandalo Contra		
9049 Rescue Truck Replacement (Tiverton Station)			RF82-Lifecycle	
9050 Porta tank & portable pump			Contingency Reserve	
9052 Womens Facilities Upgrade			RF82-Lifecycle	
9054 Kincardine Fire Station Bay Doors		13,500	RF82-Lifecycle	
9055 Fire Stations Upgrades to Natural Gas		10,000	Contingency Reserve	
Total U Fire Department	-	475,500		
Total Fire & Emergency Services	-	475,500		

24,985,132

11,446,908

Total Capital Departments

THE CORPORATION OF THE MUNICIPALITY OF KINCARDINE



BY-LAW

No. 2021 - 186

BEING A BY-LAW TO AMEND BY-LAW NO. 2021 - 021; BEING A BY-LAW TO ADOPT THE ESTIMATES OF ALL SUMS REQUIRED DURING THE YEAR 2021

WHEREAS Section 290 of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

AND WHEREAS the Council of The Corporation of the Municipality of Kincardine, with passage of By-law No. 2021 - 021, adopted the estimates of all sums required during the year 2021;

AND WHEREAS the Council of the Corporation of the Municipality of Kincardine deems it necessary to amend the budget to include the additional \$75,000 required for the pier repairs project to be funded by the contingency reserve as per Resolution #10/04/21-13 and to increase the Huron Terrace Sewage Pumping Station project in the amount of \$2,295,432 be funded from the Sewer Reserve Fund 67 as per Report Environmental Services 2021-01 and the passage of Bylaw No. 2021 - 179.

NOW THEREFORE the Council of The Corporation of the Municipality of Kincardine **ENACTS** as follows:

- 1. That Schedule 'B' 2021 Capital Budget Summary, of By-law No. 2021 021 be hereby repealed and replaced with the attached Schedule 'B'.
- 2. This by-law shall come into full force and effect upon its final passage.
- 3. This By-law may be cited as the "2021 Budget Amendment (2) By-law".

READ a **FIRST** and **SECOND TIME** this 6th day of December, 2021.

READ a **THIRD TIME** and **FINALLY PASSED** this 6th day of December, 2021.

Gerry Glover Signed with Consigno Cloud (2021/12/07) Verify with verifio.com or Adobe Reader.	Jennifer Lawrie Signed with ConsignO Cloud (2021/12/16) Verify with verifio.com or Adobe Reader.
Mayor	 Clerk

2021 Capital Budg	<u> </u>			
Schedule B to By-Law No. 2021-021				
Amended by By-Law No. 2021-132 & By-Law No. 2021-186				
	Carryforward	2021	Funding	
I055 Bervie S/R		566.315	RF71-Gas Taxes	
			RF82-Lifecycle	
	-	660,000	·	
9138 Bruce Road 15 - Inverhuron Servicing Parent		6,000	RF68-4425 Water	
Ü		12,000	RF67-Sewer	
			County Contribution 36% of entire	
			RF82-Lifecycle	
		75,000		
9162 Maple St. Reconstruction		40,000	RF68-4425 Water	
		823,639	RF75-Community Benefits	
		500,000	Bruce Telecom Dividend	
		1,363,639		
9165 Durham St/Lambton St/Saugeen St Parent		760,000		
		505,000		
		584,570		
		1,695,430		
		3,545,000		
9464 Queen St Sewermain Replacement		38,000		
		38,000		
		38,000		
		114,000		
9474 Huron Terrace Forcemain Replacement	8,884,030	,		
Treasury				
B Information Technology				
9022 Failover Server and Off-Site Backup Installation		25,000	RF82-Lifecycle	
Total B Information Technology		25,000	•	
Total Treasury		25,000		
Clerk		,		
E Clerk				
9014 Updates to Council Chambers - Electronic Meetings		150,000	RF82-Lifecycle	
9027 Records Storage Modification	50,000	,	RF82-Lifecycle	
9575 Heritage Conservation District Plan	50,000		RF82-Lifecycle	
Total E Clerk	100,000	150,000	,	
F Tourism	,	,		
9653 DOWNTOWN SOUND SYSTEM(19)	10,000	-	RF82-Lifecycle	
	10,000		Donations	
	20,000			
Total F Tourism	20,000	0		
Total Clerk	120,000	150,000		
Public Works				
G Water				
9502 K WATER INTERNAL/DONATED		40,000	RF68-4425 Water	
9511 K-WATER METER			RF68-4425 Water	
9514 McLeod Ave Watermain Replacement			RF68-4425 Water	
9515 HYDRANT		,	RF68-4425 Water	
9516 Highland Drive Watermain Replacement			RF68-4425 Water	
9517 Scott's Point Well Replacement			RF68-4425 Water	
9518 KWTP Verbatim Replacement with SCADA			45% RF68-4425 Water; 45% RF67	
3310 KW II Verbatilii Repitatellielle With Stadda		,	Sewer; 10% RF82 Lifecycle	
9525 KWTP UV DISINFECTION(19/18)	1,334,000		RF68-4425 Water	
9526 TIV REPL PLC&PUMP(19)	329,126		RF68-4425 Water	
SSES THE RELECT COMM (12)	345,500		Gas Taxes	
	674,626			
9532 K STANDPIPE REPL PUMP(19)	1,009,476		RF68-4425 Water	
9535 KWTP HIGHLIFT PUMP#3(19/18)SARATGAWTR13/1211/10/09	200,000		RF68-4425 Water	
Total G Water	3,218,102	1,302,000		
H Wastewater	3,213,102	_,552,555		
			1	

30,000 RF67-Sewer

9466 REPL PUMP LAKE ST PS & UPGRD

2021 Capital Budget Summary Schedule B to By-Law No. 2021-021 Amended by By-Law No. 2021-132 & By-Law No. 2021-186

	Carryforward	2021	Funding
0400 Human Tannaga Dunan Station Harmania	2 200 000	2.005.422	DEC7 Course
9480 Huron Terrace Pump Station Upgrades	2,200,000		RF67-Sewer
9481 Maple St Pump Station Upgrades	65,000	20,000	RF67-Sewer
9482 HT&DURHAM PUMP STN UPGRADES(18)	500,000		RF67-Sewer
9484 KWWTP Aeration Upgrades	1,400,000	22.22	RF67-Sewer
9487 WASTEWATER - INTERNAL/DONATED		30,000	RF67-Sewer
9547 BEC UV SYSTEM(19)	900,000		RF67-Sewer
Total H Wastewater	5,065,000	3,175,432	1
l Roads			
9130 Concession 2 and BR 23 Improvements	70,000		OCIF
	5,000		RF82-Lifecycle
	75,000		
9131 Pedestrian Crossing Community Review	20,000		RF82-Lifecycle
9132 Crosswalk Upgrades - Queen/Harbour St & Queen/Durham St.			RF82-Lifecycle
9133 Road Study and Traffic Counts		50,000	Contingency Reserve
9134 Pedestrian Crossing - Huron Terrace and Station Beach		25,000	RF82-Lifecycle
Total I Roads	95,000	150,000	
J Bridges, Culverts, Storm			
9114 Various Culvert Repair		130,000	Contingency Reserve
9404 BRUCE RD 15 STORM SEWER (19)	30,000		
9420 LAKE ST SOUTH STORM(19)mt FOREST STORM11/10	10,000		
9424 ALBERT RD STORM SEWER(19)	15,000		
Total J Bridges, Culverts, Storm	55,000	130,000	
K Fleet			
9255 REPL 3482 PLOW(19)	325,000		
9256 Tandem Plow/Sander 3484		325,000	RF75-Community Benefits
9257 Sweeper Attachment -Loader			RF82-Lifecycle
9259 Tractor (Cemetery) 5556			RF82-Lifecycle
9260 Trackless Sidewalk Unit			RF80-DCs-Fleet
			RF82-Lifecycle
		180,000	
9503 One Half Ton Truck Replacement Wtr Dept 4432		,	RF82-Lifecycle
9504 3/4 Ton Van Wtr Dept 4437/4395			RF82-Lifecycle \$48,000; RF68-442! Water \$32,000
9505 1/2 ton truck for Water Dept		50,000	RF68-4425 Water
Total K Fleet	325,000	750,000	11 00 4425 Water
L Waste Management	323,000	730,000	
9556 KWMC-Paving main entrance		140,000	Contingency Reserve
5550 KWIVIC-Faving main entrance			Community Benefits RF75
		276,361	Community Benefits KF73
OFFT KINING Construction of Coll #2 (P/C)			RF49-Landfill
9557 KWMC - Construction of Cell #2 (B/C) Total L Waste Management	0	634,769	KF49-Landilli
	0	654,769	
N Trails	F0 000		DEGO Life avala
9172 MECHANICS FOOTPATH(19)	50,000		RF82-Lifecycle
9604 KIPP Trail - Huron Ridge to Kin-Huron	806,630	65.000	Recreation Infrastructure Grant
	240,000	65,000	RF82-Lifecycle
	353,370		Donations
	1,400,000		
9614 Red & Green 10KM Loop			Bruce Power
9616 Trail Signage Final			RF82-Lifecycle
9617 Helliwell Park Foot Path Connection - replacement			RF82-Lifecycle
9618 Park Street Ext Footpath Rehabilitation			RF82-Lifecycle
9619 Reynolds Dr. Path Replacement		12,000	RF82-Lifecycle
Total N Trails	1,450,000	197,000	
rport			
9454 Airport Signage	20,000		RF82-Lifecycle
	20,000	100,000	RF82-Lifecycle RF82-Lifecycle

2021 Capita	al Budget Summary			
Schedule B to By-Law No. 2021-021				
Amended by By-Law No.	2021-132 & By-Law No.	2021-186		
	Carryforward	2021	Funding	
0176 Compat Chamalina Funcion		251 741	Cavid 10 Basilian as Fund	
9176 Sunset Shoreline Erosion			Covid-19 Resilience Fund	
	-	23,259	RF82-Lifecycle	
9493 HWY 9/21 BUSINESS PARK SERVICING (19)	4,515,000	273,000		
Total V General	4,515,000	275,000		
Total Public Works	14,743,102	6,714,201		
Parks & Recreation	14,743,102	6,714,201		
P Parks				
9607 Boardwalk Replacement	60,000	50.000	RF82-Lifecycle	
9608 Kincardine Pier Repairs			Contingency Reserve	
9625 Parks and Waterfront Review			RF82-Lifecycle	
9636 Replace 2520 Tractor			RF82-Lifecycle	
9640 New Bleachers			Contingency Reserve	
9644 Victoria Park Gazebo Replacement	80,000		RF82-Lifecycle	
Total P Parks	140,000	530,000		
Q Recreation				
9581 Conversion of Parks & Recreation Facilities to Natural Gas		30,000	Contingency Reserve	
9583 Pool HVAC Unit		20,000	RF82-Lifecycle	
9589 Arena Refrigeration System Project	120,000		OTF Trillium Grant	
	285,000		Davidson Centre RF72	
	405,000			
9590 Davidson Centre Office Renovation Project	75,000			
9612 Repair Harbour Retaining Wall	60,000	25,000	RF82-Lifecycle	
9649 Volleyball Courts		10,000	RF82-Lifecycle	
Total Q Recreation	540,000	85,000		
Total Parks & Recreation	680,000	615,000		
Building & Planning				
R Building Department				
9017 MAC - Generator	350,000		RF82-Lifecycle	
9030 Medical Clinic Conversion to Natural Gas		30,000	RF82-Lifecycle	
9638 Kincardine Library - Renovations	78,000		RF82-Lifecycle	
9646 Replacement of Lighthouse Stairs	130,000		RF82-Lifecycle	
Total R Building Department	558,000	80,000		
Total Building & Planning	558,000	80,000		
Fire & Emergency Services				
U Fire Department				
9049 Rescue Truck Replacement (Tiverton Station)			RF82-Lifecycle	
9050 Porta tank & portable pump			Contingency Reserve	
9052 Womens Facilities Upgrade			RF82-Lifecycle	
9054 Kincardine Fire Station Bay Doors			RF82-Lifecycle	
9055 Fire Stations Upgrades to Natural Gas		10,000	Contingency Reserve	
Total U Fire Department	-	475,500		
Total Fire & Emergency Services	-	475,500		
atal Canital Danautusanta	24 005 122	12 017 240		

24,985,132

13,817,340

Total Capital Departments