



THE CORPORATION OF THE MUNICIPALITY OF KINCARDINE



BY-LAW

NO. 2021 - 021

---

BEING A BY-LAW TO ADOPT THE ESTIMATES OF ALL SUMS REQUIRED  
DURING THE YEAR 2021

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**WHEREAS** Section 290 of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

**NOW THEREFORE** the Council of The Corporation of the Municipality of Kincardine **ENACTS** as follows:

1. That the estimates, attached hereto as Schedule ‘A’, the 2021 Operating Budget Summary and Schedule ‘B’, the 2021 Capital Budget Summary, and forming part of this by-law, be adopted as the budget for the year 2021.
2. This by-law shall come into full force and effect upon its final passage.
3. This By-law may be cited as the “2021 Budget By-law”.

**READ a FIRST and SECOND TIME** this 17<sup>th</sup> day of February, 2021.

**READ a THIRD TIME and FINALLY PASSED** this 17<sup>th</sup> day of February, 2021.

**Deputy Mayor Randy Roppel**  
Signed with ConsignO Cloud (2021/03/02)  
Verify with ConsignO or Adobe Reader.



Deputy Mayor

**Jennifer Lawrie**  
Signed with ConsignO Cloud (2021/03/02)  
Verify with ConsignO or Adobe Reader.



Clerk

2021 Operating Budget Summary				
Schedule A to By-Law No. 2021 - 021				
	2020	2021	Variance	% Variance
	Budget	Budget	2021 to 2020	2021 to 2020
Council and CAO				
Council				
Revenue	37,000	517,000	480,000	1,297%
Expenses	487,632	965,001	477,369	(98%)
Surplus/(Deficit)	-450,632	-448,001	2,631	1%
CAO				
Revenue	105,657	109,573	3,916	4%
Expenses	617,800	676,949	59,149	(10%)
Surplus/(Deficit)	-512,143	-567,376	-55,233	(11%)
Economic Development				
Expenses	255,485	216,994	-38,491	15%
Surplus/(Deficit)	-255,485	-216,994	38,491	15%
<b>Total Council and CAO</b>	<b>1,218,260</b>	<b>1,232,371</b>	<b>14,111</b>	<b>(1%)</b>
Treasury				
Taxation				
Revenue	18,684,731	19,322,492	637,761	3%
Surplus/(Deficit)	18,684,731	19,322,492	637,761	(3%)
Treasury				
Revenue	2,888,949	3,425,710	536,761	19%
Expenses	5,723,904	6,239,971	516,067	(9%)
Surplus/(Deficit)	-2,834,955	-2,814,261	20,694	1%
IT				
Expenses	202,658	232,230	29,572	(15%)
Surplus/(Deficit)	-202,658	-232,230	-29,572	(15%)
<b>Total Treasury</b>	<b>-15,647,118</b>	<b>-16,276,001</b>	<b>-628,883</b>	<b>(4%)</b>
Clerk				
Clerk				
Revenue	19,360	25,040	5,680	29%
Expenses	536,558	584,902	48,344	(9%)
Surplus/(Deficit)	-517,198	-559,862	-42,664	(8%)
Tourism				
Revenue	30,500	29,950	(550)	(2%)
Expenses	330,873	345,739	14,866	(4%)
Surplus/(Deficit)	-300,373	-315,789	-15,416	(5%)
<b>Total Clerk</b>	<b>817,571</b>	<b>875,651</b>	<b>58,080</b>	<b>(7%)</b>
Fire Department				
Fire Department				
Revenue	174,137	283,569	109,432	63%
Expenses	1,233,774	1,557,330	323,556	(26%)
Surplus/(Deficit)	-1,059,637	-1,273,761	-214,124	(20%)
<b>Total Fire Department</b>	<b>1,059,637</b>	<b>1,273,761</b>	<b>214,124</b>	<b>(20%)</b>
Police Services				
Police Services				
Revenue	82,650	82,650		

	2020 Budget	2021 Budget	Variance 2021 to 2020	% Variance 2021 to 2020
Expenses	2,421,832	2,355,850	-65,982	3%
Surplus/(Deficit)	-2,339,182	-2,273,200	65,982	3%
<b>Total Police Services</b>	<b>2,339,182</b>	<b>2,273,200</b>	<b>-65,982</b>	<b>3%</b>
Public Works				
Water				
Revenue	3,011,820	3,092,248	80,428	3%
Expenses	3,011,820	3,092,248	80,428	(3%)
Surplus/(Deficit)				
Wastewater				
Revenue	2,555,402	2,623,903	68,501	3%
Expenses	2,555,402	2,623,903	68,501	(3%)
Surplus/(Deficit)				
Roads				
Revenue	46,900	62,800	15,900	34%
Expenses	3,608,479	3,815,756	207,277	(6%)
Surplus/(Deficit)	-3,561,579	-3,752,956	-191,377	(5%)
Bridges, Culverts, Storm				
Revenue	36,122	36,122		
Expenses	512,183	509,213	-2,970	1%
Surplus/(Deficit)	-476,061	-473,091	2,970	1%
Fleet				
Revenue	20,800	20,800		
Expenses	970,563	891,712	-78,851	8%
Surplus/(Deficit)	-949,763	-870,912	78,851	8%
Waste Management				
Revenue	887,750	932,750	45,000	5%
Expenses	1,528,077	1,513,967	-14,110	1%
Surplus/(Deficit)	-640,327	-581,217	59,110	9%
Cemeteries				
Revenue	136,200	133,200	(3,000)	(2%)
Expenses	246,206	268,159	21,953	(9%)
Surplus/(Deficit)	-110,006	-134,959	-24,953	(23%)
Trails				
Revenue	2,000	500	(1,500)	(75%)
Expenses	39,170	43,233	4,063	(10%)
Surplus/(Deficit)	-37,170	-42,733	-5,563	(15%)
Airport				
Revenue	86,000	84,300	(1,700)	(2%)
Expenses	316,292	314,656	-1,636	1%
Surplus/(Deficit)	-230,292	-230,356	-64	-
GIS				
Expenses	106,553	110,485	3,932	(4%)
Surplus/(Deficit)	-106,553	-110,485	-3,932	(4%)
<b>Total Public Works</b>	<b>6,111,751</b>	<b>6,196,709</b>	<b>84,958</b>	<b>(1%)</b>
Parks & Recreation				
Parks				

	<b>2020 Budget</b>	<b>2021 Budget</b>	<b>Variance 2021 to 2020</b>	<b>% Variance 2021 to 2020</b>
Revenue	61,205	55,701	(5,504)	(9%)
Expenses	896,135	976,063	79,928	(9%)
Surplus/(Deficit)	-834,930	-920,362	-85,432	(10%)
Recreation				
Revenue	795,940	652,640	(143,300)	(18%)
Expenses	1,121,235	1,028,926	-92,309	8%
Surplus/(Deficit)	-325,295	-376,286	-50,991	(16%)
Facilities				
Revenue	785,637	625,332	(160,305)	(20%)
Expenses	2,416,234	2,523,960	107,726	(4%)
Surplus/(Deficit)	-1,630,597	-1,898,628	-268,031	(16%)
<b>Total Parks &amp; Recreation</b>	<b>2,790,822</b>	<b>3,195,276</b>	<b>404,454</b>	<b>(14%)</b>
Building & Planning				
Building Department				
Revenue	422,000	427,845	5,845	1%
Expenses	422,000	427,845	5,845	(1%)
Surplus/(Deficit)				
Planning				
Revenue	78,620	225,620	147,000	187%
Expenses	692,723	721,908	29,185	(4%)
Surplus/(Deficit)	-614,103	-496,288	117,815	19%
By-Law Enforcement				
Revenue	21,050	23,550	2,500	12%
Expenses	115,356	123,569	8,213	(7%)
Surplus/(Deficit)	-94,306	-100,019	-5,713	(6%)
Buildings				
Revenue	474,173	427,220	(46,953)	(10%)
Expenses	1,075,659	1,059,946	-15,713	1%
Surplus/(Deficit)	-601,486	-632,726	-31,240	(5%)
<b>Total Building &amp; Planning</b>	<b>1,309,895</b>	<b>1,229,033</b>	<b>-80,862</b>	<b>6%</b>
<b>Total Municipality of Kincardine</b>				



2021 Capital Budget Summary			
Schedule B to By-Law No. 2021 - 021			
	Carryforward	2021	Funding
9162 Maple St. Reconstruction		40,000	RF68-4425 Water
		960,000	RF75-Community Benefits
		500,000	Bruce Telecom Dividend
	0	1,500,000	
9474 Huron Terrace Forcemain Replacement	8,884,030		
H020 Queen St Reconstruction-Engineering Parent		38,000	RF68-4425 Water
		38,000	RF67-Sewer
		38,000	RF82-Lifecycle
		114,000	
I004 Bervie S/R - Parent		566,315	RF71-Gas Taxes
		93,685	RF82-Lifecycle
		660,000	
I006 Bruce Road 15 - Inverhuron Servicing Parent		6,000	RF68-4425 Water
		12,000	RF67-Sewer
		27,000	County Contribution 36% of entire project
		30,000	RF82-Lifecycle
	0	75,000	
I007 Durham St/Lambton St/ and Saugeen St. Parent		760,000	RF68-4425 Water
		505,000	RF67-Sewer
		584,570	OCIF
		1,695,430	RF82-Lifecycle
	0	3,545,000	
Treasury			
B Information Technology			
B001 Failover Server and Off-Site Backup Installation		25,000	RF82-Lifecycle
<b>Total B Information Technology</b>		25,000	
<b>Total Treasury</b>		25,000	
Clerk			
E Clerk			
9027 Records Storage Modification	50,000		RF82-Lifecycle
9575 Heritage Conservation District Plan	50,000		RF82-Lifecycle
E006 Updates to Council Chambers - Electronic Meetings		150,000	RF82-Lifecycle
<b>Total E Clerk</b>	100,000	150,000	
F Tourism			
9653 DOWNTOWN SOUND SYSTEM(19)	10,000		RF82-Lifecycle
	10,000		Donations
<b>Total F Tourism</b>	20,000	0	
<b>Total Clerk</b>	120,000	150,000	
Public Works			
G Water			
9502 K WATER INTERNAL/DONATED		40,000	RF68-4425 Water
9511 K-WATER METER		12,000	RF68-4425 Water
9515 HYDRANT		10,000	RF68-4425 Water
9525 KWTP UV DISINFECTION(19/18)	1,334,000		RF68-4425 Water
9526 TIV REPL PLC&PUMP(19)	329,126		RF24-Tiv Water
	345,500		
	674,626		
9532 K STANDPIPE REPL PUMP(19)	1,009,476		RF68-4425 Water
9535 KWTP HIGHLIFT PUMP#3(19/18)	200,000		
G007 McLeod Ave Watermain Replacement		525,000	RF68-4425 Water
G008 Highland Drive Watermain Replacement		525,000	RF68-4425 Water
G041 Scott's Point Well Replacement		30,000	RF68-4425 Water
G042 KWTP Verbatim Replacement with SCADA		100,000	45% RF68-4425 Water; 45% RF67
<b>Total G Water</b>	3,218,102	1,242,000	
H Wastewater			
9466 REPL PUMP LAKE ST PS & UPGRD		30,000	RF67-Sewer
9480 Huron Terrace Pump Station Upgrades	2,200,000	800,000	RF67-Sewer
9482 HT&DURHAM PUMP STN UPGRADES(18)	500,000		
9484 KWWTP Aeration Upgrades	1,400,000		RF67-Sewer

2021 Capital Budget Summary			
Schedule B to By-Law No. 2021-xx			
	Carryforward	2021	Funding
9487 WASTEWATER - INTERNAL/DONATED		30,000	RF67-Sewer
9547 BEC UV SYSTEM(19)	900,000		RF67-Sewer
<b>Total H Wastewater</b>	<b>5,000,000</b>	<b>860,000</b>	
I Roads			
9130 Concession 2 and BR 23 Improvements	70,000		OCIF
	5,000		RF82-Lifecycle
	75,000		
9131 Pedestrian Crossing Community Review	20,000		RF82-Lifecycle
I011 Crosswalk Upgrades - Queen/Harbour St & Queen/Durham St.		75,000	RF82-Lifecycle
I016 Road Study and Traffic Counts		50,000	Contingency Reserve
I056 Pedestrian Crossing - Huron Terrace and Station Beach		25,000	RF82-Lifecycle
<b>Total I Roads</b>	<b>95,000</b>	<b>150,000</b>	
J Bridges, Culverts, Storm			
9114 Various Culvert Repair		130,000	Contingency Reserve
9404 BRUCE RD 15 STORM SEWER (19)	30,000		
9420 LAKE ST SOUTH STORM(19)	10,000		
9424 ALBERT RD STORM SEWER(19)	15,000		
<b>Total J Bridges, Culverts, Storm</b>	<b>55,000</b>	<b>130,000</b>	
K Fleet			
9255 REPL 3482 PLOW(19)	325,000		
K008 Tandem Plow/Sander 3484		325,000	RF75-Community Benefits
K010 One Half Ton Truck Replacement Wtr Dept 4432		50,000	RF82-Lifecycle
K011 Tractor (Cemetery) 5556		30,000	RF82-Lifecycle
K024 3/4 Ton Van Wtr Dept 4437/4395		80,000	RF82-Lifecycle \$48,000; RF68-4425 Water \$32,000
K026 Trackless Sidewalk Unit		80,000	RF82-Lifecycle
		100,000	RF80-DCs-Fleet
		180,000	
K035 Sweeper Attachment -Loader		35,000	RF82-Lifecycle
K037 1/2 ton truck for Water Dept		50,000	RF68-4425 Water
<b>Total K Fleet</b>	<b>325,000</b>	<b>750,000</b>	
L Waste Management			
L004 KWMC-Paving main entrance		140,000	Contingency Reserve
L006 KWMC - Construction of Cell #2 (B/C)		300,000	RF49-4445 Landfill
<b>Total L Waste Management</b>	<b>0</b>	<b>440,000</b>	
N Trails			
9172 MECHANICS FOOTPATH(19)	50,000		RF82-Lifecycle
9604 KIPP Trail - Huron Ridge to Kin-Huron	806,630		Recreation Infrastructure Grant
	240,000	65,000	RF82-Lifecycle
	353,370		Donations
	1,400,000	65,000	
N003 Trail Signage Replacement Program - Phase III		50,000	RF82-Lifecycle
N004 Red & Green 10KM Loop		30,000	Bruce Power
N007 Helliwell Park Foot Path Connection - replacement		20,000	RF82-Lifecycle
N008 Park Street Ext Footpath Rehabilitation		20,000	RF82-Lifecycle
N009 Reynolds Dr. Path Replacement		12,000	RF82-Lifecycle
<b>Total N Trails</b>	<b>1,450,000</b>	<b>197,000</b>	
O Airport			
9454 Airport Signage	20,000		RF82-Lifecycle
O015 Kiosk Fuel System Upgrade		100,000	RF82-Lifecycle
<b>Total O Airport</b>	<b>20,000</b>	<b>100,000</b>	
V General			
9493 HWY 9/21 BUSINESS PARK SERVICING (19)	4,065,000		
	450,000		
	4,515,000		
V003 Sunset Shoreline Erosion		251,741	Covid-19 Resilience Fund
		23,259	RF82-Lifecycle
<b>Total V General</b>	<b>4,515,000</b>	<b>275,000</b>	
<b>Total Public Works</b>	<b>14,678,102</b>	<b>4,144,000</b>	

2021 Capital Budget Summary			
Schedule B to By-Law No. 2021-xx			
	Carryforward	2021	Funding
Parks & Recreation			
P Parks			
9607 Boardwalk Replacement	60,000	50,000	RF82-Lifecycle
9644 Victoria Park Gazebo Replacement	80,000	75,000	RF82-Lifecycle
P009 Parks and Waterfront Review		40,000	RF82-Lifecycle
P013 Replace 2520 Tractor		40,000	RF82-Lifecycle
P014 New Bleachers		40,000	Contingency Reserve
<b>Total P Parks</b>	140,000	245,000	
Q Recreation			
9589 Arena Refrigeration System Project	120,000		OTF Trillium Grant
	285,000		Davidson Centre RF 72
	405,000		
9590 Davidson Centre Office Renovation Project	75,000		RF82-Lifecycle
9612 Repair Harbour Retaining Wall	60,000	25,000	RF82-Lifecycle
Q011 Conversion of Parks & Recreation Facilities to Natural Gas		30,000	Contingency Reserve
Q017 Pool HVAC Unit		20,000	RF82-Lifecycle
Q018 Volleyball Courts		10,000	RF82-Lifecycle
<b>Total Q Recreation</b>	540,000	85,000	
<b>Total Parks &amp; Recreation</b>	680,000	330,000	
Building & Planning			
R Building Department			
9017 MAC - Generator	350,000	50,000	RF82-Lifecycle
9638 Kincardine Library - Renovations	78,000		RF82-Lifecycle
9646 Replacement of Lighthouse Stairs	130,000		RF82-Lifecycle
R013 Medical Clinic Conversion to Natural Gas		30,000	RF82-Lifecycle
<b>Total R Building Department</b>	558,000	80,000	
<b>Total Building &amp; Planning</b>	558,000	80,000	
Fire & Emergency Services			
U Fire Department			
U007 Rescue Truck Replacement ( Tiverton Station)		425,000	RF82-Lifecycle
U015 Porta tank & portable pump		12,000	Contingency Reserve
U018 Womens Facilities Upgrade		15,000	RF82-Lifecycle
U019 Kincardine Fire Station Bay Doors		13,500	RF82-Lifecycle
U020 Fire Stations Upgrades to Natural Gas		10,000	Contingency Reserve
<b>Total U Fire Department</b>	0	475,500	
<b>Total Fire &amp; Emergency Services</b>		475,500	
<b>Total Capital Departments</b>	24,920,132	11,098,500	

# THE CORPORATION OF THE MUNICIPALITY OF KINCARDINE



## BY-LAW

No. 2021 - 132

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### BEING A BY-LAW TO AMEND BY-LAW NO. 2021 - 021; BEING A BY-LAW TO ADOPT THE ESTIMATES OF ALL SUMS REQUIRED DURING THE YEAR 2021

---

**WHEREAS** Section 290 of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

**AND WHEREAS** the Council of The Corporation of the Municipality of Kincardine, with passage of By-law No. 2021 - 021, adopted the estimates of all sums required during the year 2021;

**AND WHEREAS** the Council of The Corporation of the Municipality of Kincardine deems it necessary to amend the budget to include the pier repairs project for \$210,000 to be funded by the contingency reserve as per Resolution #04/26/21-03; to amend the Maple St reconstruction project to utilize project savings to increase the scope of paving at the Kincardine Waste Management Centre funded by Community Benefits RF75 in the amount of \$136,361 as per Resolution #05/03/21-11; to increase the Maple St Pumping Station project by \$20,000 (funded from Sewer RF67) as per Resolution #06/07/21-11; to include the purchase of jersey barriers for \$8,320 to be funded by the Covid Safe Restart Funds as per Resolution #04/26/11-09; to include the addition of contracted by-law services of \$53,000 to be funded by the Covid Safe Restart Funds as per Resolution #06/07/21-17; to increase the SCADA upgrades project by \$60,000 (funded by Water RF68, Sewer RF67 and Lifecycle RF82) as per Resolution #07/05/21-14 and to increase the Stage 2B Cell Construction project by \$58,408 (funded by the Landfill RF49) as per Resolution #07/12/21 - 04;

**NOW THEREFORE** the Council of The Corporation of the Municipality of Kincardine **ENACTS** as follows:

1. That Schedule 'A' 2021 Operating Budget Summary, of By-law No. 2021 - 021 be hereby repealed and replaced with the attached Schedule 'A'.
2. That Schedule 'B' 2021 Capital Budget Summary, of By-law No. 2021 - 021 be hereby repealed and replaced with the attached Schedule 'B'.
3. This by-law shall come into full force and effect upon its final passage.
4. This By-law may be cited as the "2021 Budget Amendment (1) By-law".


**READ** a **FIRST** and **SECOND TIME** this 12<sup>th</sup> day of July, 2021.

**READ** a **THIRD TIME** and **FINALLY PASSED** this 12<sup>th</sup> day of July, 2021.

**Gerry Glover**  
Signed with ConsignO Cloud  
(2021/07/18)  
Verify with [verifio.com](https://verifio.com) or Adobe Reader.  


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**Mayor**

**Jennifer Lawrie**  
Signed with ConsignO Cloud  
(2021/07/19)  
Verify with [verifio.com](https://verifio.com) or Adobe Reader.  


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**Clerk**

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Schedule A to By-Law No. 2021-021				
Amended by By-Law No.2021-xx				
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<b>Total Clerk</b>	<b>817,571</b>	<b>875,651</b>	<b>58,080</b>	<b>(7%)</b>
Fire Department				
Fire Department				
Revenue	174,137	344,889	170,752	98%
Expenses	1,233,774	1,618,650	384,876	(31%)
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<b>Total Fire Department</b>	<b>1,059,637</b>	<b>1,273,761</b>	<b>214,124</b>	<b>(20%)</b>
Police Services				
Police Services				

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Water				
Revenue	3,011,820	3,092,248	80,428	3%
Expenses	3,011,820	3,092,248	80,428	(3%)
Surplus/(Deficit)				
Wastewater				
Revenue	2,555,402	2,623,903	68,501	3%
Expenses	2,555,402	2,623,903	68,501	(3%)
Surplus/(Deficit)				
Roads				
Revenue	46,900	62,800	15,900	34%
Expenses	3,608,479	3,815,756	207,277	(6%)
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Revenue	36,122	36,122		
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Surplus/(Deficit)	-476,061	-473,091	2,970	1%
Fleet				
Revenue	20,800	20,800		
Expenses	970,563	891,712	-78,851	8%
Surplus/(Deficit)	-949,763	-870,912	78,851	8%
Waste Management				
Revenue	887,750	932,750	45,000	5%
Expenses	1,528,077	1,513,967	-14,110	1%
Surplus/(Deficit)	-640,327	-581,217	59,110	9%
Cemeteries				
Revenue	136,200	133,200	(3,000)	(2%)
Expenses	246,206	268,159	21,953	(9%)
Surplus/(Deficit)	-110,006	-134,959	-24,953	(23%)
Trails				
Revenue	2,000	500	(1,500)	(75%)
Expenses	39,170	43,233	4,063	(10%)
Surplus/(Deficit)	-37,170	-42,733	-5,563	(15%)
Airport				
Revenue	86,000	84,300	(1,700)	(2%)
Expenses	316,292	314,656	-1,636	1%
Surplus/(Deficit)	-230,292	-230,356	-64	-
GIS				
Expenses	106,553	110,485	3,932	(4%)
Surplus/(Deficit)	-106,553	-110,485	-3,932	(4%)
<b>Total Public Works</b>	<b>6,111,751</b>	<b>6,196,709</b>	<b>84,958</b>	<b>(1%)</b>
Parks & Recreation				

	2020	2021	Variance	% Variance
	Budget	Budget	2021 to 2020	2021 to 2020
Parks				
Revenue	61,205	55,701	(5,504)	(9%)
Expenses	896,135	976,063	79,928	(9%)
Surplus/(Deficit)	-834,930	-920,362	-85,432	(10%)
Recreation				
Revenue	795,940	652,640	(143,300)	(18%)
Expenses	1,121,235	1,028,926	-92,309	8%
Surplus/(Deficit)	-325,295	-376,286	-50,991	(16%)
Facilities				
Revenue	785,637	625,332	(160,305)	(20%)
Expenses	2,416,234	2,523,960	107,726	(4%)
Surplus/(Deficit)	-1,630,597	-1,898,628	-268,031	(16%)
<b>Total Parks &amp; Recreation</b>	<b>2,790,822</b>	<b>3,195,276</b>	<b>404,454</b>	<b>(14%)</b>
Building & Planning				
Building Department				
Revenue	422,000	427,845	5,845	1%
Expenses	422,000	427,845	5,845	(1%)
Surplus/(Deficit)				
Planning				
Revenue	78,620	225,620	147,000	187%
Expenses	692,723	721,908	29,185	(4%)
Surplus/(Deficit)	-614,103	-496,288	117,815	19%
By-Law Enforcement				
Revenue	21,050	23,550	2,500	12%
Expenses	115,356	123,569	8,213	(7%)
Surplus/(Deficit)	-94,306	-100,019	-5,713	(6%)
Buildings				
Revenue	474,173	427,220	(46,953)	(10%)
Expenses	1,075,659	1,059,946	-15,713	1%
Surplus/(Deficit)	-601,486	-632,726	-31,240	(5%)
<b>Total Building &amp; Planning</b>	<b>1,309,895</b>	<b>1,229,033</b>	<b>-80,862</b>	<b>6%</b>
<b>Total Municipality of Kincardine</b>				



2021 Capital Budget Summary			
Schedule B to By-Law No. 2021-021			
Amended by By-Law No. 2021-xx			
	Carryforward	2021	Funding
I055 Bervie S/R		566,315	RF71-Gas Taxes
		93,685	RF82-Lifecycle
	-	660,000	
9138 Bruce Road 15 - Inverhuron Servicing Parent		6,000	RF68-4425 Water
		12,000	RF67-Sewer
		27,000	County Contribution 36% of entire
		30,000	RF82-Lifecycle
		75,000	
9162 Maple St. Reconstruction		40,000	RF68-4425 Water
		823,639	RF75-Community Benefits
		500,000	Bruce Telecom Dividend
		1,363,639	
9165 Durham St/Lambton St/Saugeen St Parent		760,000	
		505,000	
		584,570	
		1,695,430	
		3,545,000	
9464 Queen St Sewermain Replacement		38,000	
		38,000	
		38,000	
		114,000	
9474 Huron Terrace Forcemain Replacement	8,884,030		
Treasury			
B Information Technology			
9022 Failover Server and Off-Site Backup Installation		25,000	RF82-Lifecycle
<b>Total B Information Technology</b>		25,000	
<b>Total Treasury</b>		25,000	
Clerk			
E Clerk			
9014 Updates to Council Chambers - Electronic Meetings		150,000	RF82-Lifecycle
9027 Records Storage Modification	50,000		RF82-Lifecycle
9575 Heritage Conservation District Plan	50,000		RF82-Lifecycle
<b>Total E Clerk</b>	100,000	150,000	
F Tourism			
9653 DOWNTOWN SOUND SYSTEM(19)	10,000	-	RF82-Lifecycle
	10,000		Donations
	20,000		
<b>Total F Tourism</b>		0	
<b>Total Clerk</b>	120,000	150,000	
Public Works			
G Water			
9502 K WATER INTERNAL/DONATED		40,000	RF68-4425 Water
9511 K-WATER METER		12,000	RF68-4425 Water
9514 McLeod Ave Watermain Replacement		525,000	RF68-4425 Water
9515 HYDRANT		10,000	RF68-4425 Water
9516 Highland Drive Watermain Replacement		525,000	RF68-4425 Water
9517 Scott's Point Well Replacement		30,000	RF68-4425 Water
9518 KWTP Verbatim Replacement with SCADA		160,000	45% RF68-4425 Water; 45% RF67 Sewer; 10% RF82 Lifecycle
9525 KWTP UV DISINFECTION(19/18)	1,334,000		RF68-4425 Water
9526 TIV REPL PLC&PUMP(19)	329,126		RF68-4425 Water
	345,500		Gas Taxes
	674,626		
9532 K STANDPIPE REPL PUMP(19)	1,009,476		RF68-4425 Water
9535 KWTP HIGHLIFT PUMP#3(19/18)SARATGAWTR13/1211/10/09	200,000		RF68-4425 Water
<b>Total G Water</b>	3,218,102	1,302,000	
H Wastewater			
9466 REPL PUMP LAKE ST PS & UPGRD		30,000	RF67-Sewer

2021 Capital Budget Summary			
Schedule B to By-Law No. 2021-021			
Amended by By-Law No. 2021-xx			
	Carryforward	2021	Funding
9480 Huron Terrace Pump Station Upgrades	2,200,000	800,000	RF67-Sewer
9481 Maple St Pump Station Upgrades	65,000	20,000	RF67-Sewer
9482 HT&DURHAM PUMP STN UPGRADES(18)	500,000		RF67-Sewer
9484 KWWTP Aeration Upgrades	1,400,000		RF67-Sewer
9487 WASTEWATER - INTERNAL/DONATED		30,000	RF67-Sewer
9547 BEC UV SYSTEM(19)	900,000	-	RF67-Sewer
<b>Total H Wastewater</b>	5,065,000	880,000	
I Roads			
9130 Concession 2 and BR 23 Improvements	70,000		OCIF
	5,000		RF82-Lifecycle
	75,000		
9131 Pedestrian Crossing Community Review	20,000		RF82-Lifecycle
9132 Crosswalk Upgrades - Queen/Harbour St & Queen/Durham St.		75,000	RF82-Lifecycle
9133 Road Study and Traffic Counts		50,000	Contingency Reserve
9134 Pedestrian Crossing - Huron Terrace and Station Beach		25,000	RF82-Lifecycle
<b>Total I Roads</b>	95,000	150,000	
J Bridges, Culverts, Storm			
9114 Various Culvert Repair		130,000	Contingency Reserve
9404 BRUCE RD 15 STORM SEWER (19)	30,000		
9420 LAKE ST SOUTH STORM(19)mt FOREST STORM11/10	10,000		
9424 ALBERT RD STORM SEWER(19)	15,000		
<b>Total J Bridges, Culverts, Storm</b>	55,000	130,000	
K Fleet			
9255 REPL 3482 PLOW(19)	325,000		
9256 Tandem Plow/Sander 3484		325,000	RF75-Community Benefits
9257 Sweeper Attachment -Loader		35,000	RF82-Lifecycle
9259 Tractor (Cemetery) 5556		30,000	RF82-Lifecycle
9260 Trackless Sidewalk Unit		100,000	RF80-DCs-Fleet
		80,000	RF82-Lifecycle
		180,000	
9503 One Half Ton Truck Replacement Wtr Dept 4432		50,000	RF82-Lifecycle
9504 3/4 Ton Van Wtr Dept 4437/4395		80,000	RF82-Lifecycle \$48,000; RF68-4425 Water \$32,000
9505 1/2 ton truck for Water Dept		50,000	RF68-4425 Water
<b>Total K Fleet</b>	325,000	750,000	
L Waste Management			
9556 KWMC-Paving main entrance		140,000	Contingency Reserve
		136,361	Community Benefits RF75
		276,361	
9557 KWMC - Construction of Cell #2 (B/C)		358,408	RF49-Landfill
<b>Total L Waste Management</b>	0	634,769	
N Trails			
9172 MECHANICS FOOTPATH(19)	50,000		RF82-Lifecycle
9604 KIPP Trail - Huron Ridge to Kin-Huron	806,630		Recreation Infrastructure Grant
	240,000	65,000	RF82-Lifecycle
	353,370		Donations
	1,400,000		
9614 Red & Green 10KM Loop		30,000	Bruce Power
9616 Trail Signage Final		50,000	RF82-Lifecycle
9617 Helliwell Park Foot Path Connection - replacement		20,000	RF82-Lifecycle
9618 Park Street Ext Footpath Rehabilitation		20,000	RF82-Lifecycle
9619 Reynolds Dr. Path Replacement		12,000	RF82-Lifecycle
<b>Total N Trails</b>	1,450,000	197,000	
O Airport			
9454 Airport Signage	20,000		RF82-Lifecycle
9459 Kiosk Fuel System Upgrade		100,000	RF82-Lifecycle
<b>Total O Airport</b>	20,000	100,000	
V General			

2021 Capital Budget Summary			
Schedule B to By-Law No. 2021-021			
Amended by By-Law No. 2021-xx			
	Carryforward	2021	Funding
9176 Sunset Shoreline Erosion		251,741	Covid-19 Resilience Fund
		23,259	RF82-Lifecycle
		275,000	
9493 HWY 9/21 BUSINESS PARK SERVICING (19)	4,515,000		
<b>Total V General</b>	4,515,000	275,000	
<b>Total Public Works</b>	14,743,102	4,418,769	
Parks & Recreation			
P Parks			
9607 Boardwalk Replacement	60,000	50,000	RF82-Lifecycle
9608 Kincardine Pier Repairs		210,000	RF82-Lifecycle
9625 Parks and Waterfront Review		40,000	RF82-Lifecycle
9636 Replace 2520 Tractor		40,000	RF82-Lifecycle
9640 New Bleachers		40,000	Contingency Reserve
9644 Victoria Park Gazebo Replacement	80,000	75,000	RF82-Lifecycle
<b>Total P Parks</b>	140,000	455,000	
Q Recreation			
9581 Conversion of Parks & Recreation Facilities to Natural Gas		30,000	Contingency Reserve
9583 Pool HVAC Unit		20,000	RF82-Lifecycle
9589 Arena Refrigeration System Project	120,000		OTF Trillium Grant
	285,000		Davidson Centre RF72
	405,000		
9590 Davidson Centre Office Renovation Project	75,000		
9612 Repair Harbour Retaining Wall	60,000	25,000	RF82-Lifecycle
9649 Volleyball Courts		10,000	RF82-Lifecycle
<b>Total Q Recreation</b>	540,000	85,000	
<b>Total Parks &amp; Recreation</b>	680,000	540,000	
Building & Planning			
R Building Department			
9017 MAC - Generator	350,000	50,000	RF82-Lifecycle
9030 Medical Clinic Conversion to Natural Gas		30,000	RF82-Lifecycle
9638 Kincardine Library - Renovations	78,000		RF82-Lifecycle
9646 Replacement of Lighthouse Stairs	130,000		RF82-Lifecycle
<b>Total R Building Department</b>	558,000	80,000	
<b>Total Building &amp; Planning</b>	558,000	80,000	
Fire & Emergency Services			
U Fire Department			
9049 Rescue Truck Replacement ( Tiverton Station)		425,000	RF82-Lifecycle
9050 Porta tank & portable pump		12,000	Contingency Reserve
9052 Womens Facilities Upgrade		15,000	RF82-Lifecycle
9054 Kincardine Fire Station Bay Doors		13,500	RF82-Lifecycle
9055 Fire Stations Upgrades to Natural Gas		10,000	Contingency Reserve
<b>Total U Fire Department</b>	-	475,500	
<b>Total Fire &amp; Emergency Services</b>	-	475,500	
<b>Total Capital Departments</b>	24,985,132	11,446,908	

THE CORPORATION OF THE MUNICIPALITY OF KINCARDINE



**BY-LAW**

**No. 2021 - 186**

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**BEING A BY-LAW TO AMEND BY-LAW NO. 2021 - 021; BEING A BY-LAW TO  
ADOPT THE ESTIMATES OF ALL SUMS REQUIRED DURING THE YEAR  
2021**

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**WHEREAS** Section 290 of the *Municipal Act*, 2001, S.O. 2001, c. 25, as amended, provides that for each year, a local municipality shall, in the year or the immediately preceding year, prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality;

**AND WHEREAS** the Council of The Corporation of the Municipality of Kincardine, with passage of By-law No. 2021 - 021, adopted the estimates of all sums required during the year 2021;

**AND WHEREAS** the Council of the Corporation of the Municipality of Kincardine deems it necessary to amend the budget to include the additional \$75,000 required for the pier repairs project to be funded by the contingency reserve as per Resolution #10/04/21-13 and to increase the Huron Terrace Sewage Pumping Station project in the amount of \$2,295,432 be funded from the Sewer Reserve Fund 67 as per Report Environmental Services 2021-01 and the passage of By-law No. 2021 - 179.

**NOW THEREFORE** the Council of The Corporation of the Municipality of Kincardine **ENACTS** as follows:

1. That Schedule 'B' 2021 Capital Budget Summary, of By-law No. 2021 - 021 be hereby repealed and replaced with the attached Schedule 'B'.
2. This by-law shall come into full force and effect upon its final passage.
3. This By-law may be cited as the "2021 Budget Amendment (2) By-law".

**READ a FIRST and SECOND TIME** this 6<sup>th</sup> day of December, 2021.

**READ a THIRD TIME and FINALLY PASSED** this 6<sup>th</sup> day of December, 2021.

**Gerry Glover**

Signed with ConSignO Cloud (2021/12/07)  
Verify with verifio.com or Adobe Reader.



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Mayor

**Jennifer Lawrie**

Signed with ConSignO Cloud (2021/12/16)  
Verify with verifio.com or Adobe Reader.



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Clerk

2021 Capital Budget Summary			
Schedule B to By-Law No. 2021-021			
Amended by By-Law No. 2021-132 & By-Law No. 2021-186			
	Carryforward	2021	Funding
I055 Bervie S/R		566,315	RF71-Gas Taxes
		93,685	RF82-Lifecycle
	-	660,000	
9138 Bruce Road 15 - Inverhuron Servicing Parent		6,000	RF68-4425 Water
		12,000	RF67-Sewer
		27,000	County Contribution 36% of entire
		30,000	RF82-Lifecycle
		75,000	
9162 Maple St. Reconstruction		40,000	RF68-4425 Water
		823,639	RF75-Community Benefits
		500,000	Bruce Telecom Dividend
		1,363,639	
9165 Durham St/Lambton St/Saugeen St Parent		760,000	
		505,000	
		584,570	
		1,695,430	
		3,545,000	
9464 Queen St Sewermain Replacement		38,000	
		38,000	
		38,000	
		114,000	
9474 Huron Terrace Forcemain Replacement	8,884,030		
Treasury			
B Information Technology			
9022 Failover Server and Off-Site Backup Installation		25,000	RF82-Lifecycle
<b>Total B Information Technology</b>		25,000	
<b>Total Treasury</b>		25,000	
Clerk			
E Clerk			
9014 Updates to Council Chambers - Electronic Meetings		150,000	RF82-Lifecycle
9027 Records Storage Modification	50,000		RF82-Lifecycle
9575 Heritage Conservation District Plan	50,000		RF82-Lifecycle
<b>Total E Clerk</b>	100,000	150,000	
F Tourism			
9653 DOWNTOWN SOUND SYSTEM(19)	10,000	-	RF82-Lifecycle
	10,000		Donations
	20,000		
<b>Total F Tourism</b>		0	
<b>Total Clerk</b>	120,000	150,000	
Public Works			
G Water			
9502 K WATER INTERNAL/DONATED		40,000	RF68-4425 Water
9511 K-WATER METER		12,000	RF68-4425 Water
9514 McLeod Ave Watermain Replacement		525,000	RF68-4425 Water
9515 HYDRANT		10,000	RF68-4425 Water
9516 Highland Drive Watermain Replacement		525,000	RF68-4425 Water
9517 Scott's Point Well Replacement		30,000	RF68-4425 Water
9518 KWTP Verbatim Replacement with SCADA		160,000	45% RF68-4425 Water; 45% RF67 Sewer; 10% RF82 Lifecycle
9525 KWTP UV DISINFECTION(19/18)	1,334,000		RF68-4425 Water
9526 TIV REPL PLC&PUMP(19)	329,126		RF68-4425 Water
	345,500		Gas Taxes
	674,626		
9532 K STANDPIPE REPL PUMP(19)	1,009,476		RF68-4425 Water
9535 KWTP HIGHLIFT PUMP#3(19/18)SARATGAWTR13/1211/10/09	200,000		RF68-4425 Water
<b>Total G Water</b>	3,218,102	1,302,000	
H Wastewater			
9466 REPL PUMP LAKE ST PS & UPGRD		30,000	RF67-Sewer



2021 Capital Budget Summary			
Schedule B to By-Law No. 2021-021			
Amended by By-Law No. 2021-132 & By-Law No. 2021-186			
	Carryforward	2021	Funding
9480 Huron Terrace Pump Station Upgrades	2,200,000	3,095,432	RF67-Sewer
9481 Maple St Pump Station Upgrades	65,000	20,000	RF67-Sewer
9482 HT&DURHAM PUMP STN UPGRADES(18)	500,000		RF67-Sewer
9484 KWWTP Aeration Upgrades	1,400,000		RF67-Sewer
9487 WASTEWATER - INTERNAL/DONATED		30,000	RF67-Sewer
9547 BEC UV SYSTEM(19)	900,000	-	RF67-Sewer
<b>Total H Wastewater</b>	5,065,000	3,175,432	
I Roads			
9130 Concession 2 and BR 23 Improvements	70,000		OCIF
	5,000		RF82-Lifecycle
	75,000		
9131 Pedestrian Crossing Community Review	20,000		RF82-Lifecycle
9132 Crosswalk Upgrades - Queen/Harbour St & Queen/Durham St.		75,000	RF82-Lifecycle
9133 Road Study and Traffic Counts		50,000	Contingency Reserve
9134 Pedestrian Crossing - Huron Terrace and Station Beach		25,000	RF82-Lifecycle
<b>Total I Roads</b>	95,000	150,000	
J Bridges, Culverts, Storm			
9114 Various Culvert Repair		130,000	Contingency Reserve
9404 BRUCE RD 15 STORM SEWER (19)	30,000		
9420 LAKE ST SOUTH STORM(19)mt FOREST STORM11/10	10,000		
9424 ALBERT RD STORM SEWER(19)	15,000		
<b>Total J Bridges, Culverts, Storm</b>	55,000	130,000	
K Fleet			
9255 REPL 3482 PLOW(19)	325,000		
9256 Tandem Plow/Sander 3484		325,000	RF75-Community Benefits
9257 Sweeper Attachment -Loader		35,000	RF82-Lifecycle
9259 Tractor (Cemetery) 5556		30,000	RF82-Lifecycle
9260 Trackless Sidewalk Unit		100,000	RF80-DCs-Fleet
		80,000	RF82-Lifecycle
		180,000	
9503 One Half Ton Truck Replacement Wtr Dept 4432		50,000	RF82-Lifecycle
9504 3/4 Ton Van Wtr Dept 4437/4395		80,000	RF82-Lifecycle \$48,000; RF68-4425 Water \$32,000
9505 1/2 ton truck for Water Dept		50,000	RF68-4425 Water
<b>Total K Fleet</b>	325,000	750,000	
L Waste Management			
9556 KWMC-Paving main entrance		140,000	Contingency Reserve
		136,361	Community Benefits RF75
		276,361	
9557 KWMC - Construction of Cell #2 (B/C)		358,408	RF49-Landfill
<b>Total L Waste Management</b>	0	634,769	
N Trails			
9172 MECHANICS FOOTPATH(19)	50,000		RF82-Lifecycle
9604 KIPP Trail - Huron Ridge to Kin-Huron	806,630		Recreation Infrastructure Grant
	240,000	65,000	RF82-Lifecycle
	353,370		Donations
	1,400,000		
9614 Red & Green 10KM Loop		30,000	Bruce Power
9616 Trail Signage Final		50,000	RF82-Lifecycle
9617 Helliwell Park Foot Path Connection - replacement		20,000	RF82-Lifecycle
9618 Park Street Ext Footpath Rehabilitation		20,000	RF82-Lifecycle
9619 Reynolds Dr. Path Replacement		12,000	RF82-Lifecycle
<b>Total N Trails</b>	1,450,000	197,000	
O Airport			
9454 Airport Signage	20,000		RF82-Lifecycle
9459 Kiosk Fuel System Upgrade		100,000	RF82-Lifecycle
<b>Total O Airport</b>	20,000	100,000	
V General			

2021 Capital Budget Summary			
Schedule B to By-Law No. 2021-021			
Amended by By-Law No. 2021-132 & By-Law No. 2021-186			
	Carryforward	2021	Funding
9176 Sunset Shoreline Erosion		251,741	Covid-19 Resilience Fund
		23,259	RF82-Lifecycle
		275,000	
9493 HWY 9/21 BUSINESS PARK SERVICING (19)	4,515,000		
<b>Total V General</b>	4,515,000	275,000	
<b>Total Public Works</b>	14,743,102	6,714,201	
Parks & Recreation			
P Parks			
9607 Boardwalk Replacement	60,000	50,000	RF82-Lifecycle
9608 Kincardine Pier Repairs		285,000	Contingency Reserve
9625 Parks and Waterfront Review		40,000	RF82-Lifecycle
9636 Replace 2520 Tractor		40,000	RF82-Lifecycle
9640 New Bleachers		40,000	Contingency Reserve
9644 Victoria Park Gazebo Replacement	80,000	75,000	RF82-Lifecycle
<b>Total P Parks</b>	140,000	530,000	
Q Recreation			
9581 Conversion of Parks & Recreation Facilities to Natural Gas		30,000	Contingency Reserve
9583 Pool HVAC Unit		20,000	RF82-Lifecycle
9589 Arena Refrigeration System Project	120,000		OTF Trillium Grant
	285,000		Davidson Centre RF72
	405,000		
9590 Davidson Centre Office Renovation Project	75,000		
9612 Repair Harbour Retaining Wall	60,000	25,000	RF82-Lifecycle
9649 Volleyball Courts		10,000	RF82-Lifecycle
<b>Total Q Recreation</b>	540,000	85,000	
<b>Total Parks &amp; Recreation</b>	680,000	615,000	
Building & Planning			
R Building Department			
9017 MAC - Generator	350,000	50,000	RF82-Lifecycle
9030 Medical Clinic Conversion to Natural Gas		30,000	RF82-Lifecycle
9638 Kincardine Library - Renovations	78,000		RF82-Lifecycle
9646 Replacement of Lighthouse Stairs	130,000		RF82-Lifecycle
<b>Total R Building Department</b>	558,000	80,000	
<b>Total Building &amp; Planning</b>	558,000	80,000	
Fire & Emergency Services			
U Fire Department			
9049 Rescue Truck Replacement ( Tiverton Station)		425,000	RF82-Lifecycle
9050 Porta tank & portable pump		12,000	Contingency Reserve
9052 Womens Facilities Upgrade		15,000	RF82-Lifecycle
9054 Kincardine Fire Station Bay Doors		13,500	RF82-Lifecycle
9055 Fire Stations Upgrades to Natural Gas		10,000	Contingency Reserve
<b>Total U Fire Department</b>	-	475,500	
<b>Total Fire &amp; Emergency Services</b>	-	475,500	
<b>Total Capital Departments</b>	24,985,132	13,817,340	